

**Regional Resource Stewardship Council  
Regional Energy Resource Council  
Joint Meeting - Virtual  
Dec 1, 2020  
9:30 AM-1:00 PM**

The Tennessee Valley Authority (TVA) Regional Resource Stewardship Council (RRSC) and Regional Energy Resource Council (RERC) convened a joint meeting on Tuesday, December 1, 2020. The meeting was held virtually, in keeping with public health guidance during the coronavirus pandemic. Council members provided feedback on TVA's FY2019 Sustainability Report and TVA's sustainability program, and each Council provided an advice statement.

**RRSC Council members attending:**

RaeLynn Butler	Kim Klinker (Chair)	Danette Scudder
Keith Carnahan	Ronald Lambert	Robert Sneed
Ray Hardin	Tom Littlepage	Catherine Via
Richard Holland	John McConnell	Randy Wiggins
Mark Iverson	Will Nelson	Greg Young
	Ron Robertson	

**RERC Council members attending:**

Michael Butler	Jonathan Levenshus	Kari Babski-Reeves
Bill Carswell	Peter Mattheis	Charles Snavelly
Rodney Goodman	Jennifer Mundt (Chair)	Clay Walker
Dana Jeanes	Alice Perry	Lloyd Webb
	Doug Peters	

**Designated Federal Officer (DFO) for Joint Session:** Joe Hoagland

**Alternate DFO for RRSC Breakout:** Althea Jones

**DFO for RERC Breakout:** Joe Hoagland

**Facilitator:** Jo Anne Lavender

Appendix A identifies the TVA employees, members of the public, and others who attended.

Appendix B is the agenda for the meeting.

The presentation used at the meeting can be found at [www.tva.gov/merc](http://www.tva.gov/merc) and [www.tva.gov/rrsc](http://www.tva.gov/rrsc).

**Purpose**

The purpose of the joint meeting was to obtain RRSC and RERC views and advice on TVA's FY2019 Sustainability Report and sustainability program.

## **Advice Questions**

Advice questions posed to the Councils were:

- How can TVA improve its Sustainability Report?
- What priority areas should TVA target for improvement in its Sustainability efforts?
- How could TVA raise awareness of its Sustainability Program?

### **1. Remarks — Jeff Lyash, TVA President and Chief Executive Officer (CEO)**

After an introduction by TVA's Joe Hoagland, Vice President of Enterprise Relations and Innovation, Jeff Lyash, TVA President and CEO, expressed his deep appreciation to the Councils' members for their thoughtful insight and willingness to offer frank feedback and their best advice. Mr. Lyash explained that the 2019 Sustainability Report, the first that TVA has published, aligns with TVA's mission of service and helps position TVA for continued success in the changing energy industry. The report is meant to support and advise TVA; offers transparency to the public on our goals and initiatives relating to sustainability; and demonstrates excellence in TVA's sustainability performance to regulatory bodies.

Mr. Lyash noted that the report provides an important way to share TVA's commitment to carbon reduction and sustainability with stakeholders. The report aligns with the United Nation's Sustainable Development Goals as well as the Global Reporting Initiative (GRI) Standards, and it provides a comprehensive overview of TVA's progress as a business and community partner. It contains 84 sustainability metrics by which TVA tracks its progress and benchmarks its performance. The report is a key part of TVA's integrated reporting of financial and non-financial performance, and it aligns business unit accomplishments into one integrated voice for TVA. The report is complemented with a federal Sustainability Report & Implementation Plan and an investor-oriented Edison Electric Institute (EEI) Environmental Social Governance (ESG) Report.

The 2019 Sustainability Report helps people in the Tennessee Valley by providing consistent information, alignment and streamlined processes to share sustainability information. It supports transparency by providing a central location to find information, and it outlines TVA's commitment to sustainability.

Looking ahead, the Sustainability Report will play a critical role in TVA carrying out its mission of service, which is delivery of low-cost, reliable electricity; environmental stewardship; and economic development. TVA must have an eye toward the future to best serve its customers in the Tennessee Valley. TVA currently is assessing, reviewing and developing aspirational goals for sustainability performance for TVA and the Valley impact for the next 10 to 20 years.

Mr. Lyash said he is proud of what TVA has done since 2005 with respect to improving environmental performance — with greenhouse gas emissions down 60 percent, more

than almost any other utility in the country. By EEI's data, TVA's carbon intensity is currently the third lowest in the country. He said TVA has its line of sight on continuing that reduction, while also casting its view toward 2050 and trying to understand and engage people in a dialogue on how TVA can continue this process and lead the industry.

He said he hoped the Councils' members would have a robust discussion with TVA on the scope of the 2019 Sustainability Report, sharing their thoughts on the areas where TVA's next report should put more emphasis, and the areas that it could be streamlined. The goal is to ensure that the next report is even more useful and more relevant to constituents as TVA moves forward on next year's report with a more compressed production schedule.

Mr. Lyash concluded by thanking the Councils' members for their service to TVA and to the people of the Tennessee Valley, noting that TVA appreciates their hard work and that their input and insights are valuable as TVA makes its long-term plans.

## **2. TVA Sustainability Report / ESG — Rebecca Tolene, Vice President, Environment**

Rebecca Tolene, Vice President, Environment, thanked the Councils' members for offering their time and expertise. She described the process of creating the first report and asked the Councils' members for their advice on how to improve the report.

Ms. Tolene defined sustainability as meeting a company's current needs without compromising future generations' ability to meet their needs, and she said a broad meaning is that sustainability prompts a company to "do better." She said ESG (Environment, Social and Governance) started out as a term in the investment world but that it has now been adopted for broader use.

TVA's 2019 Sustainability Report provides communication value as a concrete and measurable way to tell TVA's sustainability story. She noted that the 2020 Sustainability Report will shift from solely highlighting past performance to describing past performance and also sustainability strategies for bringing value over the next 10, 20, 30 years.

Ms. Tolene said TVA's primary mission is around service, which means sustainability is part of what the agency has been about since the beginning. Producing a Sustainability Report pushes an organization to evaluate the integrated value it is delivering. Economic development prospects that are considering moving into the Tennessee Valley ask for sustainability data; likewise, the communities TVA serves are interested in having sustainability information as well.

The Sustainability Report provides detailed, transparent data supplied in the key sustainability performance metrics. After publishing its 2019 report and as it works to set

longer-term sustainability goals, TVA is gathering input from the Councils and from others in one-on-one meetings to hear their thoughts and priorities.

Carbon will continue to be a focus area for TVA, and TVA will be issuing a report just focused on carbon. Ms. Tolene said TVA is evaluating carbon reduction options and that carbon will be at the forefront of its sustainability discussions.

Ms. Tolene said people are looking for information on how TVA's efforts impact them. As a result, TVA is contemplating location- or region-specific small reports. It would still publish the main report, but also might develop three- to four-page smaller reports in specific areas. People have challenged TVA to look at simplifying vast amounts of information. TVA conducted a workshop last week, and TVA is looking at how to take that feedback and move forward.

TVA's Sustainability Team has work in progress with the 2020 report Table of Contents. The team plans to move from reporting solely past performance to include how TVA will move forward. As it shifts to longer-term thinking, it will consider how TVA's sustainability efforts will be valuable in the future, looking at metrics such as carbon reduction, affordability of power, economic development, and stewardship. She said TVA is starting a Sustainability Strategic Team to be even more proactive on long-term sustainability issues. She opened the floor for discussion on the Councils' thoughts on the 2019 Sustainability Report.

### **3. Summary of Group Discussion**

**Bill Carswell, RERC, University of Alabama, Huntsville (ret'd)** commended TVA for using Global Reporting Initiative (GRI) standards, because it provides an opportunity for TVA to compare its performance with others in similar industries. He said it also is important that TVA uses Environment, Social and Governance (ESG) criteria. He mentioned that the University of Alabama created a short phrase for sustainability — People, Planet, Prosperity (PPP) — to catch people's attention and simplify the key points of sustainability. He suggested that TVA use a graphics team to create one page with something similar. Dr. Carswell also mentioned that he thinks TVA's push for local outreach is a good idea, and he suggested working through local power companies. He also suggested that TVA add an ending statement that highlights TVA's vision and addresses how individuals' lives will be better if TVA meets its sustainability objectives.

**Tolene** liked the idea of a short phrase that would catch people's attention. She said TVA is looking to the future and creating long-term sustainability goals.

**Lloyd Webb, RERC, Olin Chlor Alkali** said he thought the 2019 report looked "great." He considered it a baseline, noting that as TVA moves forward, the report will be significantly more focused on sustainability looking forward. He said the proposed Table of Contents for the 2020 report looks longer than the one in the 2019 report. In evaluating ways to condense the report, he suggested highlighting the most-important items; including an executive summary and focusing specifically on the progress TVA is

making in key sustainability areas; and translating metrics into graphics. Mr. Webb said he had to do his own sorting to determine the progress TVA had made, and that for the next report it would be helpful for readers if the most important information and how TVA is making progress were more succinctly highlighted.

**Tolene** appreciated the suggestions and said TVA will consider what is important and should be most visible; use more graphics; and will consider doing an executive summary or a slimmed down report to ensure the information is more digestible.

**Tom Littlepage, RRSC, Ala Dept. of Economic & Community Affairs** echoed other Council members' compliments of the report as well as suggestions about shortening the report. He suggested focusing on metrics and how they are presented. With regards to the 2020 report and 24-month forward-looking views, he suggested focusing on issues that relate to people — the core mission as well as issues that are lingering, such as electric vehicles and broad-band.

**Tolene** said that is a good point and that TVA can consider reporting on, from the community's perspective, how it will most impact the public and highlight things like the electric vehicle initiative or bringing fiber to rural communities.

**Jonathan Levenshus, RERC, Sierra Club** noted that to predict where renewable energy is headed, we can look to where technology companies are headed. They are at the forefront of renewable energy procurement. So when there are corporate sustainability goals, these companies move the bar higher. He said that as TVA moves to 2021, there might be new goalposts that corporate renewable energy buyers are striving for, particularly related to criteria such as social justice, environmental justice and workforce diversity. He said he thinks the 2019 report comes up short on describing those areas, and he wondered if additional reporting will help TVA be even more competitive when it comes to recruiting new business to the Tennessee Valley.

**Tolene** said TVA has a business competitive analysis and is looking at business sustainability goals to see how they are changing and shifting. She said TVA sees reports from companies on social justice issues, their impact and how to improve. She said TVA takes environmental justice seriously and will look to see how it can include more about it in future sustainability reporting. Carbon reduction is significant, and it has been a pull. Prospects want more information on community contributions, how do you treat your employees, and utility safety. She said leadership continues to increase TVA's focus on diversity and inclusion, and that is a competitive advantage. Since the pandemic hit, there has been public focus on energy reliability. Those are good questions, and we need to make sure we are continuing to be more agile.

**Levenshus** said we all want to be reducing pollution, generating tax revenue, creating jobs, and everyone here recognizes they are not mutually exclusive. He noted that more and more, supply chain accountability is important for business recruiting as well.

**Tolene** said sustainability impacts TVA's own recruitment as well. As a company, it needs for employees to want to come here because of its strong sustainability awareness and reporting. TVA is finding more and more that sustainability is high on the list for young people joining the workforce.

**Kari Babski-Reeves, RERC, Mississippi State University** said the report is very dense and doesn't speak to all people. She recommended using interactive graphics that would enable people to drill down into some of the information. For example, if someone is interested in Mississippi, they could drill down to information about Mississippi. She said that would enable TVA to reduce verbiage and point people to the website so they could manipulate and look at information most important to them.

**Tolene** said that using interactive graphics was a good idea and would make it easier for people to digest information. She said the Sustainability team could talk to the TVA graphics team about that.

**Will Nelson, RRSC, Nelson Tractor Co.** suggested that TVA simplify the report, eliminate redundancies and use less acronyms. He suggested it would be helpful to make the report easier to read and, since people have different priorities related to sustainability, for TVA to make it easier for people to find the information they want to find.

**Tolene** appreciated the feedback. She said TVA needs to work on slimming down the report, using less acronyms and, since sustainability means different things to different people, looking for ways to provide the information that everyone needs in ways that are easier to understand and read.

**Kim Klinker, RRSC Chair, Klinker Management** said she agreed that the report would benefit from being simpler. She noted that the Table of Contents is a good summary, so if the subject heads are links, someone could click there for the topic they were interested in and it would take them to that portion of the report for a summary of information, then it could drill down into more detail. She said that, right now, the report is a PDF, but it would be helpful to be able to do a google search and pull up something more interactive. She also suggested listing TVA contacts for particular areas.

**Tolene** said that shifting to an interactive report would be great, so people can get the information they need. She thanked Ms. Klinker for challenging TVA to think deeper about how to provide that information.

**Klinker** said the report is a powerful tool for educating the public. She said TVA has an excellent team internally, and the first sustainability report is a big lift.

**Jennifer Mundt, RERC Chair, State of North Carolina** said the information in the report is powerful and well-conveyed. She suggested that TVA consider having more than one version of an executive summary: one geared toward corporate or industry for recruitment and other economic purposes, one for environmental sustainability and

maybe one that is more oriented to regional, municipal and local power companies. It would all be the same information but maybe packaged a little differently so it touches folks in ways they can see themselves. She noted that the 2019 report is deep within the TVA website, and that for future reports, it would be helpful to highlight it with more of a “splash” on the TVA website. She offered kudos to TVA for pulling information from so many teams within TVA, and said she appreciated that approach.

**Tolene** said she liked the executive summary idea and the thought to highlight the report on the TVA website. She said she would explore those ideas, noting that reaching all of those different groups will be helpful.

**Doug Peters, RERC, Tennessee Valley Public Power Association (TVPPA)** said he knows that TVA is doing long-range planning that includes strategic imperatives and financial planning, and he wondered if sustainability was being included in that strategic analysis. He noted that in his role with the TVPPA, he thought it would be helpful to understand that integration. He asked, how do members of the 153 local power companies best understand how to support all of this?

**Tolene** said she appreciated Mr. Peters’ holistic approach and noted that TVPPA might be able to help TVA in talking with local power companies about sustainability and its role in strategic planning. TVA will continue its long-range planning to ensure that strategies, financials, and sustainability all work together, and it will continue to partner with LPCs and TVPPA.

**Peters** said if TVPPA can be helpful to support the report when it comes out, it is ready to do that. He said TVPPA wants to be supportive. He commended TVA for its sustainability efforts and asked TVA to continue to help everyone understand what it all means collectively.

**Dana Jeanes, RERC, Memphis Light, Gas, and Water** echoed others’ comments, saying he thinks integrating the previous year’s information with future plans is helpful. He said a historical look is always good, but that it will be helpful to describe future plans and how they tie with the mission. He said when considering who the audience is (investors, prospects), it is important to ensure the report is accessible for the average person in the Tennessee Valley as well, noting that the 2019 report would be a “heavy lift” for the average person. He asked whether TVA will use the same main topics it did in the 2019 report or use something like the PPP that was suggested.

**Tolene** said TVA will revisit how the information is organized and the structure of the report.

**Jeanes** said there is great information in the report. Simplifying would be good, but he isn’t suggesting throwing out the previous concept.

**Tolene** said she appreciates the feedback; it is helpful.

**Bill Carswell, RERC, University of Alabama, Huntsville (ret'd)** suggested considering availability of the report, because it is buried within the TVA website. He recommended moving it to the landing page on the Sustainability page.

**Jennifer Mundt, RERC Chair, State of North Carolina** offered some concept-related suggestions. She noted that it is important to include aspirational goals – short-term, mid-term, long-term. She also suggested identifying the internal or external challenges to meet those goals, recognizing that there are outside influencers. She suggested identifying challenges that would prevent TVA from accomplishing those goals, then setting reasonable expectations and how to address them going forward.

**Tolene** noted that guidance is helpful. There are risks around performance, and it will be good to be open about them.

**Robert Sneed, RRSC, Retired Army Corps of Engineers** said the report is informative and leaves a positive impression. He had a few comments, including that text size in the graphics was sometimes too small; graphics on two pages are sort of garbled; and information about water management on a specific page was not on-point.

**Tolene** said the document was proofed internally, and that she appreciates Mr. Sneed bringing these items to TVA's attention.

**Lloyd Webb, RERC, Olin Chlor Alkali** asked how TVA's governance structure impacts what can be accomplished beyond regulatory and legal requirements.

**Tolene** said TVA is constantly balancing priorities such as financial impacts, the cost of doing flood management or investing in the power system. TVA has a planning process that includes the levers of sustainability. There are layers of discussion on tradeoffs. There is a process for prioritizing and making those decisions. Sustainability goals are discussed with the Board and committees, all of which provide their input. We rely on the governance structure, including advisory groups and other external input, leading up to the strategic team internally, then the CEO and his team, and up the Board.

**CEO Lyash** indicated there are several swim lanes, in a manner of speaking. One is that we have a clear set of legal and regulatory requirements to go through to build up the basis for our decisions and to make sure we are looking at all of the right alternatives.

We also have a clear process internally. The process is much stronger today than it has been in years past for the management team to evaluate strategic alternatives and their relative merits to the 10 million people we serve, and to work that through into a strategy that then turns into action planning and to engage our Board of Directors in challenging that strategy prior to approving it. We have that on an annual cycle, and a major event is our March Board strategy retreat. A lot of what you are saying today, our team will take and work with and this will show back up to the Board in the meetings that lead up to our March strategy retreat and the decisions we take at that retreat and beyond.

Regarding sustainability and our long-term plan, it is important to remember our three objectives — energy at the lowest feasible cost, environmental stewardship and economic development, and try to identify the set of actions and strategies that maintain the right balance between the three. More and more, those three are more tightly coupled. Generally, what is in the best interest of keeping prices low, stable and power reliable can be balanced with reducing our environmental footprint, which can be tied to developing a strategic economic development advantage for the Valley. We have to remember that this is public power and begin to get a clearer view working together with what that means. That really means making sure we are also taking input and balancing the interest of TVA, local power companies, direct served companies, communities, states, other stakeholders and the process. That governance stream is developed by sharing our plans, being transparent, having discussions like we are having today, putting issues out there for public input, getting aligned with our customers and the trade associations, and iterating through to the point where there is a strong base of support for our course of action.

We have regulatory and legal requirements, and we also have the classic strategic planning and governance oversight approval leading up to our Board. But the one we need to make sure we are leveraging is this stakeholder input, transparency and support building for the public power model and the hard decisions we are going to have to make over the next decade.

**Catherine Via, RRSC, TN Farm Bureau Federation** suggested including regional visions. For example, in Tennessee, different areas of the state have different sustainability challenges. She noted that Western Tennessee faces issues with sustainability in the tributaries and land for farmers and agriculturalists. She said it might be helpful if people in the area could learn more about TVA's sustainability vision there. She said from a historical standpoint, generations now know little about TVA history. Colleges and universities offer courses regarding some of this, and community colleges might need to be involved in educating youth on this as well. She said it will help future generations respect and support and engage in the visions the area has for sustainability.

**Tolene** said millennials are very interested in sustainability, and perhaps TVA could leverage that with community college partners and have students come in with sustainability at TVA and learn about TVA and its history.

**Randy Wiggins, RRSC, Cherokee County, NC** said sustainability reporting is important for local areas, and perhaps looking at the carbon impact over time in smaller focus areas would be helpful, because people will be interested in local data and how it impacts them. He asked if the report covered topics such as waste reduction and recycling, because he didn't see a lot about it in there. He noted that TVA has a lot of buildings and he assumes that TVA recycles well, so it should be reported on. He also suggested that TVA report on succession planning and the sustainability of its leadership.

**Tolene** said there is some information on recycling in the report, but not enough. We need to work on the data. She said Jeff Lyash and his team are focused on succession planning, and that is another gap in TVA's sustainability reporting. She said she is appreciative of the comments.

**Wiggins** reiterated that he knows TVA is doing those things; they just need to be included.

**Bill Carswell, RERC, University of Alabama** said he would like to compliment the team on how well the joint meeting was organized, providing the Councils an opportunity to learn about TVA's sustainability efforts and to create an environment in which they could provide feedback.

**CEO Lyash** said he is proud of the team. He appreciated hearing the feedback on how to enhance TVA's sustainability reporting.

#### **4. RRSC Advice Statement and RERC Advice Statements**

During separate breakout sessions, the RRSC and the RERC members in their respective Councils discussed TVA's Sustainability Report and its sustainability program and crafted and approved Advice Statements for TVA.

In the RERC breakout session, Council members discussed whether to expressly recommend an emphasis on embracing clean energy and transitioning to a just and sustainable economy. Ultimately, the RERC decided against such a specific recommendation, focusing instead on simplifying the report, integrating sustainability with other key strategic and financial plans, comparing TVA's sustainability performance with other entities, and other such measures to improve the sustainability report. The RERC unanimously approved the advice.

In the RRSC breakout session, Council members supported TVA's sustainability efforts, offered individual opinions, and ultimately provided consensus advice. The RRSC Chair and members offered thoughtful, meaningful input that reflected various stakeholder perspectives. After careful consideration, the RRSC unanimously approved the advice.

The Advice Statements are provided below.

#### **Regional Energy Resource Council Advice Statement**

The RERC has reviewed the 2019 TVA Sustainability Report. We appreciate TVA's efforts to utilize a Sustainability Program to support achieving its mission. This aligns with peer utilities' sustainability reporting, as well as with stakeholders that are important to the TVA Region. It is especially important to the Valley that TVA continues to transparently communicate sustainability goals and metrics, and report on key indicators: environmental emissions, economic development, energy affordability, and cost of energy / reliability.

As TVA is on the path to continually improve its sustainability program and reporting, for the 2020 report, we recommend emphasis on:

- Simplifying the report and preparing an Executive Summary for different audiences that describes what a Sustainability Report is and what TVA is.

- Creating a short report with links to more in-depth and interactive materials on the TVA website for details.
- Using an Appendix for providing detail or drilling down by state and regional specifics;
- Focusing on the future and integration with other key strategic and financial plans;
- Setting out challenges and risks of short- and long-term goals;
- Clearly defining multiple audiences;
- Comparing TVA to other entities using GRI;
- Focusing on TVA short and longer term priorities.

To help raise the public awareness of TVA's Sustainability Program, we further recommend that TVA:

- Create an easily accessible and interactive Program website;
- Refer to the triple bottom line - People, Prosperity, and Planet;
- Make the Program and available content consumable for the average person;
- Use more graphics and less verbiage in the report;
- Continue its outreach to the investor community (on ESG calls);
- Add sustainability topics to regular meetings / briefings with direct served customers, local power companies, and local governments / municipalities;
- Create special sections targeting specific audiences, including content targeting children such as games and other online content.

### **Regional Resource Stewardship Council Advice Statement**

The RRSC has reviewed the 2019 TVA Sustainability Report. It is especially important to the Valley that TVA is reporting on key indicators such as low cost energy for all customers and industries; grid reliability; renewable energy; economic development; environmental stewardship; flood management and river and public land recreation and ecotourism.

As TVA is on the path to continually improve their sustainability program and reporting, for the 2020 report, we recommend the following to improve reader experience:

- Improve readability by:
  - Including a definition of Sustainability early, with reminders throughout report
  - Target audience adding and including an Executive Summary for general public using fewer acronyms or spelling them out instead of using so many
  - Minimizing repetition throughout the report
  - Making Table of Contents interactive so users can drill down into areas of interest, such as substantive and/or regional areas
  - Ensuring graphics are legible and font sizes consistent
- Allow for Google search directly to interactive report
- Add independent QA review, as a last step, for improved end-use experience

We recommend continuing, expanding or adding emphasis in these areas:

- Regional Vision - TN River Tributaries, Urban versus Rural
- Local Carbon Impacts
- Solid Waste Reduction, Including Recycling efforts
- Succession Planning to Show Leadership Sustainability
- Include Goals around Broadband and Electric Vehicles

- Benchmarking of TVA in Comparison to Others in the Industry and Organizations Recognized for Excellence in Sustainability
- Where TVA Falls in the Global Reporting Initiative (GRI)
- Public Messaging around “Three P’s” – People, Planet and Prosperity
- Energy Affordability, Energy Efficiency and Reliability
- Valley Biodiversity and Water Quality
- Environmental Protection
- Electric Transportation
- Sustainable Land Use Related to Solar Installations
- Voice of the Customer Survey Results
- Examples of Local Community Sustainability Programs and their Impacts

TVA uses many avenues to engage and communicate from reports, stakeholder meetings, advisory boards, electronic and social messaging, etc. To further these efforts, the RRSC recommends continuing, expanding or adding these communication avenues:

- Engage local elected officials (including small towns), industrial, agricultural and educational entities within the Valley.
- Offer brief public virtual sessions comprised of a quick presentation and feedback session on the sustainability report.
- Engage with appropriate NGOs, as well as local, state and regional organizations.
- Engage Local Power Companies (LPC) in synchronized, coordinated messaging - especially as it relates to grid modernization, reliability and renewables. Given their role, highlight appropriate partnership activities in the report. Include sustainability messaging in LPC bill stuffers, social media, etc.
- Act as a convener to bring interested stakeholders together to work collaboratively on sustainability issues for the Valley.
- Include sustainability message as a pop-up on TVA home page.
- Include sustainability in all TVA outreach efforts.

**5. Final Comments — Joe Hoagland, Designated Federal Officer**

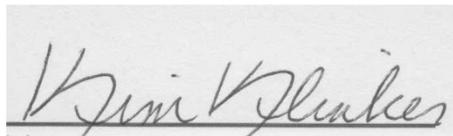
Joe Hoagland thanked everyone for participating, saying he appreciated all of the Council members’ time and effort. He complimented the Councils for the helpful conversation and advice, and said he looked forward to seeing everyone in person after the pandemic. The meeting ended at 1:15 p.m.

Minutes Approved:



3/20/2021

Jennifer Mundt  
RERC Chair



3/21/21

Kim Klinker  
RRSC Chair

## Appendix A

### December 1, 2020 Joint RERC/RRSC Meeting Non-member Attendees

Attendee	Tom	Barnett	TVA
Attendee	Kelly	Baxter	TVA
Attendee	Jennifer	Bogus	TVA (OIG)
Attendee	David	Bowling	TVA
Attendee	Jennifer	Brundige	TVA
Attendee	Carolyn	Koroa	TVA
Attendee	Frank	Edmondson	TVA
Attendee	Tiffany	Foster	TVA
Attendee	Kelie	Hammond	TVA
Attendee	Althea	Jones	TVA
Attendee	Latricia	Lloyd	TVA
Attendee	Monte	Matthews	TVA
Attendee	Khurshid	Mehta	TVA
Attendee	Kent	Minault	Sierra Club
Attendee	Kelley	Murray	TVA
Attendee	George	Nolan	Southern Environmental Law Center
Attendee	Brandi	Reilly	HDR Engineering
Attendee	Eddie	Ricks	TVA
Attendee	Marylee	Sauder	Consultant
Attendee	Maggie	Shober	Southern Alliance for Clean Energy
Attendee	Rachel	Terrell	TVA
Attendee	Rebecca	Tolene	TVA
Attendee	Elizabeth	Upchurch	TVA
Panelist	Pam	Anderson	TVA
Panelist	JoAnne	Lavender	Facilitator
Panelist	Joe	Hoagland	TVA (DFO)
Panelist	Jeff	Lyash	TVA (CEO)
Panelist	Debbie	Murray	TVA
Panelist	Cathy	Coffey	TVA
Panelist	Barbie	Perdue	TVA
Panelist	Kendra	Mansur	TVA

## Appendix B

<b>Agenda</b>	
<b>December 1, 2020 RRSC/RERC Meeting</b>	
All times are EST	
<b>9:30</b>	<b>Welcome</b> - Designated Federal Officer Joe Hoagland (DFO); President and CEO Jeff Lyash <b>Roll Call</b> , RRSC Chair Kim Klinker, RERC Chair Jennifer Mundt <b>Meeting Protocols &amp; Agenda</b> , Jo Anne Lavender, Facilitator
<b>10:00</b>	<b>TVA Sustainability Report Presentation and Discussion</b> - Rebecca Tolene, VP Environment and Councils
<b>11:30</b>	<b>Lunch Break (30 minutes)</b>
<b>12:00</b>	<b>Breakout sessions for each Council</b> <b>RRSC returns to morning location</b> <b>RERC disconnects and joins breakout at:</b> <a href="https://bit.ly/RERC-breakout">https://bit.ly/RERC-breakout</a> <b>Review preliminary Advice statement; refine; roll call vote</b> - Jennifer, Liz, Kim, JoAnne
<b>12:45</b>	<b>Reconvene joint meeting room</b> <b>Share RRSC and RERC Advice Statements</b> - Kim and Jennifer
<b>1:00</b>	<b>Closing Remarks</b> - Joe <b>Adjourn</b>