



# Welcome!

The Meeting will  
begin at  
9:00 AM Eastern





# Regional Resource Stewardship Council

April 20, 2021

3<sup>rd</sup> Meeting – Term 11

Virtual



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# Welcome



# Safety First!



## High, Fast Water

- Check local conditions
- Stay away from spilling dams when boating and fishing
- Have proper safety gear
- Tell someone where you will be and when to expect you back



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# Introductions

Name

Organization

What is one way you plan to enjoy  
nature this summer in your region?

# RRSC Term 11 Membership

**RaeLynn Butler**  
Muscogee (Creek) Nation

**Kim Klinker\***  
Klinker Management

**Sen. Clay Scofield**  
Alabama Senate, District 9

**Keith Carnahan**  
Meriwether Lewis Electric Cooperative

**Ronald Lambert**  
Nature Conservancy

**Danette Scudder**  
TN Valley Public Power Association

**Robert Englert, Jr**  
Retired Crouse Corporation

**Tom Littlepage**  
Ala Dept. of Economic & Community  
Affairs

**Robert Sneed**  
Retired ACOE

**Ray Hardin**  
Decatur Utilities

**Whitney Lipscomb**  
State of Mississippi

**Catherine Via**  
TN Farm Bureau Federation

**John McConnell**  
KY Director of Boards & Commissions

**Richard Holland**  
Packaging Corporation of America

**Will Nelson**  
Nelson Tractor Co.

**Randy Wiggins**  
Cherokee County, NC

**Mark Iverson**  
Bowling Green Municipal Utilities

**Ron Robertson**  
TN Farmer

**Greg Young**  
State of Tennessee

Please tell us your:  
Name

Organization

What is one way you plan to  
enjoy nature this summer in  
your region?

\*Chair



# Agenda

## April 20, 2021 RRSC Meeting

All times are EDT

9:00	<b>Welcome – Althea Jones and Designated Federal Officer Melanie Farrell</b> <b>Safety, Introductions, Agenda</b> <b>FACA</b> <b>TVA Update</b>
9:30	<b>TVA Asset Management Strategy</b>
10:00	Break
10:15	<b>TVA Carbon Strategy and Sustainability</b>
11:00	<b>Natural Resources Update</b>
11:30	<b>River Management Update</b>
12:15	Break
12:30	<b>Public Comment</b>
1:00	<b>Pro Bono During a Pandemic</b>
1:15	<b>Closing Remarks/Adjourn</b>

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# Federal Advisory Committee Act and the Regional Resource Stewardship Council

Kendra Mansur, Office of the General Counsel, Attorney

April 20, 2021



# Key Provisions of Council Charter

## Council Provides Advice

- Advice reported to the TVA Board's External Relations Committee
- Term of Council is two years with two meetings per year typically

## Balanced Membership

Members include:

- Nominations from the Governors within the Tennessee Valley states
- Three representatives of local power companies of TVA power
- One representative each of TVA's direct-served customers, TVA's navigation program, TVA's flood control program, a Federally Recognized Tribe with an interest in the TN Valley, a recreation interest, and an environmental interest
- Four TVA appointees to ensure a broad range of views

# RRSC Meeting Requirements

## Agenda

- Agenda prepared and approved by the DFO, Melanie Farrell, or alternate DFO, in consultation with Council Chair, Kim Klinker
- Agenda distributed to Council and an outline is published in the Federal Register prior to each meeting
- Topics may be submitted to the DFO by any member of the Council, or non-members, including members of the public

## Meeting Minutes

- DFO will ensure that minutes are prepared for each meeting, approved by the Chair, and made available to Council members and the public

## Voting

- Any member of the Council may make a motion for a vote
- Quorum is a majority of the members of the Council
- Advice requires an affirmative vote of majority of Council members present and may include minority or dissenting views

## Membership

- Balanced Membership and professional or personal qualifications to achieve the mission of regional resource stewardship
- Broad range of diverse views and interests, including recreation, environment, utility, industrial, business, government, tribal, consumer, education and community leadership



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# TVA UPDATE

Melanie Farrell

Designated Federal Officer

April 20, 2021

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## **Since We Last Met:**

**Board of Director Appointments**

**Memphis Actions**

**FERC – LPC challenge;**

**SEEM**

**Electric Vehicle Partnership**



# New Board Members



**Beth Harwell** was the speaker of the Tennessee House of Representatives for seven years while serving as the 56th District state representative for nearly 30 years. Previously, she chaired the Tennessee Republican Party and served as an assistant professor of political science at Belmont University, as well as in a variety of additional roles in both education and public service. Her term expires on May 18, 2024.



**Brian Noland** of Johnson City, Tenn., joined East Tennessee State University as its ninth president in 2012 after previously serving as the chancellor of the West Virginia Higher Education System. In 2018, he was elected to the board of the American Council on Education and also serves on the boards of a number of other educational and civic organizations, as well as an Institute of Higher Education fellow at the University of Georgia. His term expires May 18, 2024.

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# TVA's Energy System of the Future

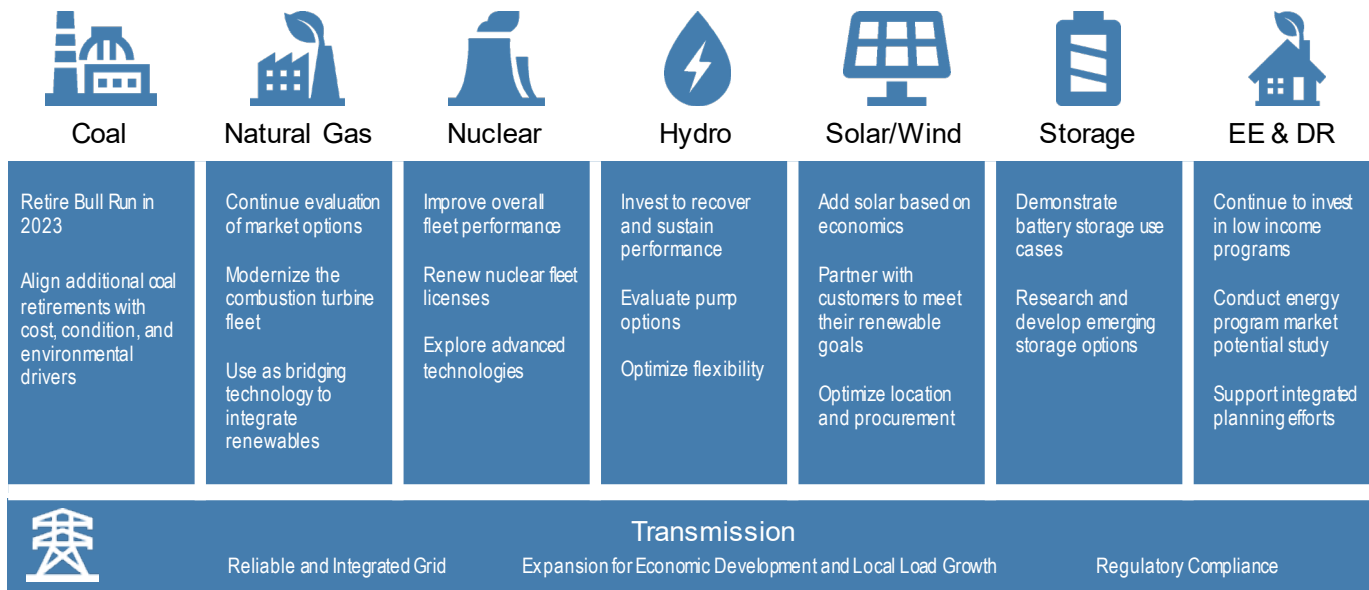
Jacinda Woodward

Senior Vice President, Power Operations

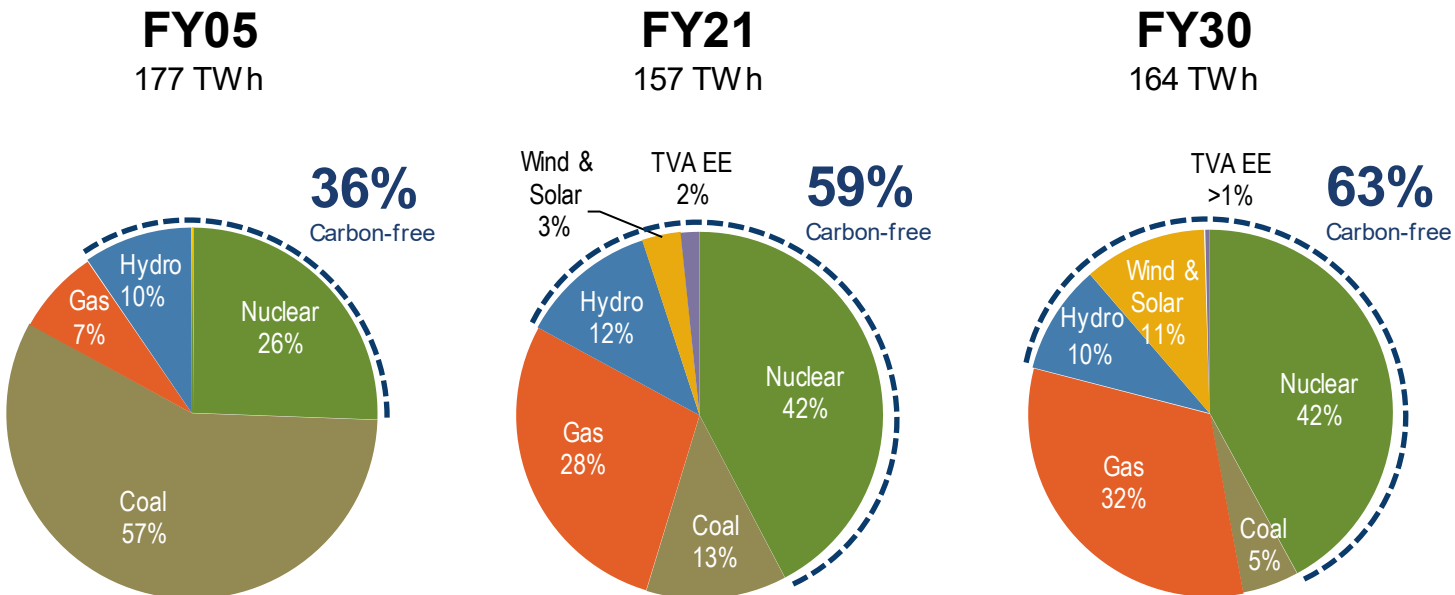
April 20, 2021

# Asset Strategy Initiatives

TVA's asset strategy was developed based on 2019 Integrated Resource Plan (IRP) strategic direction and key signposts, grounded in least-cost planning, and includes the following initiatives:



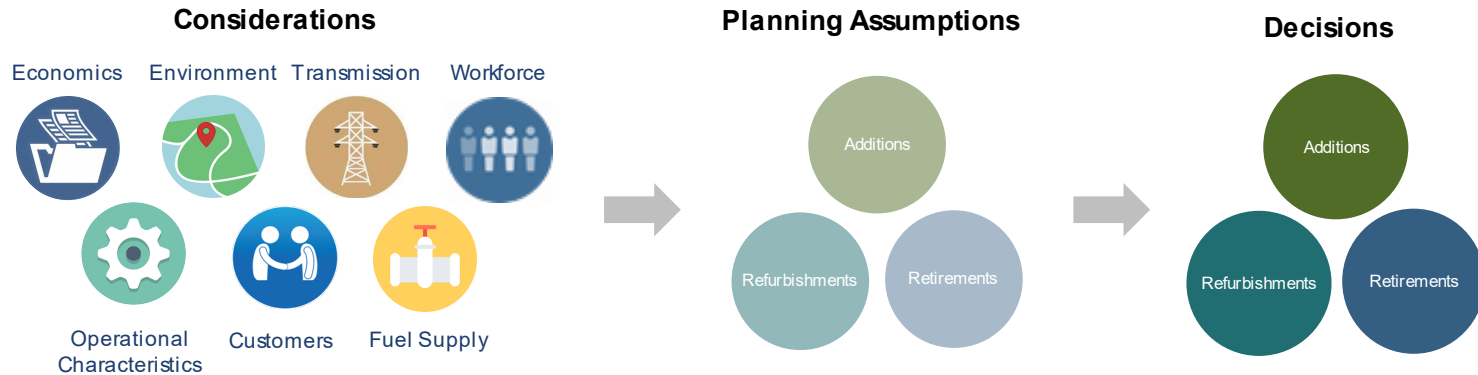
# Diverse and Cleaner Energy Mix



Graph represents energy. FY21 and FY30 forecasts are based on current planning assumptions in the FY21 Trajectory. EE includes TVA Energy Efficiency Program impacts on a Net Cumulative Realized at System basis, 2007 base year, and excludes energy efficiency effects from external factors.

# Asset Strategy Decision Making Process

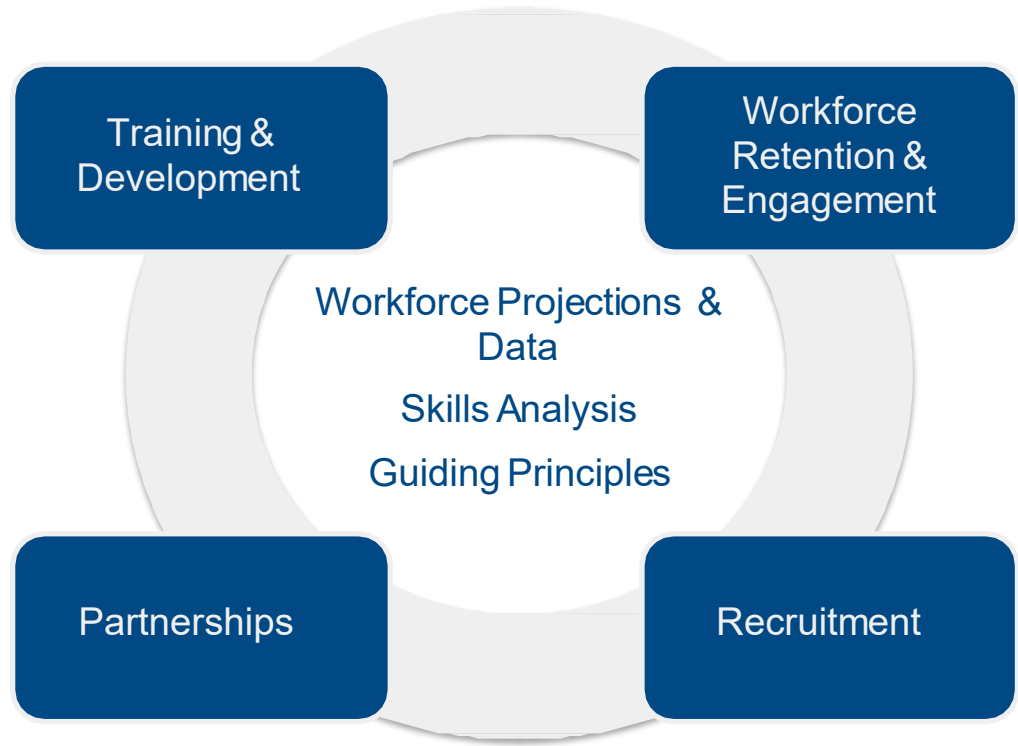
In order to make the best possible recommendation to the Board, we start with a number of considerations, which inform the development of plans. The plans are then modelled, adjusted, and refined as new information becomes available.



Plans must go through a series of steps before recommendations are made to the Board. Decisions require Board approval.

# Workforce Strategy | LTIWP Key Elements

- Finalize the long-term asset plan
- Work toward a 5-year rolling window of certainty for staffing needs
- Understand the impact on employees caused by reduction of current and future staffing needs
- Provide opportunities for employee transition, such as training, movement to other plant or business unit positions, VRIF, and identification of external opportunities



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# Questions



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# Break

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# Energy System of the Future: Building a Sustainable, Clean Future

Rebecca Tolene,  
Vice President, Environmental Compliance

# **Why continue to drive sustainable decision making and a move to a cleaner future?**

- Strengthens our ability to attract and retain major businesses that create jobs and support economic growth in the Valley
- Customer demand
- Possible climate requirements and policy direction
- Protects and preserves the environment and the value of public power for future generations

# Upcoming Report

**Planned Issuance on May 6**

## **Report Improvements**

- Simplicity
- Web based information
- Stakeholder engagement

## **Focused content:**

- Impact and Value to the Valley



# What is Sustainability at TVA?

## Energy

- Provide reliable, affordable electricity at rates as low as feasible

## Economic Development

- Serve as a catalyst for sustainable economic development

## Environment

- Act as steward of the Valley's natural resources

What we do



Impact Lenses

TVA  
Sustainability

Focusing on TVA's performance of our mission through the lenses of ESG/ Sustainability enables us to sustain our business model today and for future generations.

# Annual Sustainability Program Cycle

Plan is to move from only reporting on past performance to driving strong sustainability continuous improvement.



# Developing Sustainability Program: Governance and Roles

## Board of Directors

- Set strategies, goals and policies and concur on appropriate sustainability goals
- Incorporate sustainability in relevant committee charters
- Develop informed sustainability oversight; review material sustainability areas
- Incentivize management for sustainability performance
- Disclose the role the Board plays in prioritizing sustainability
- *Above Roles from CERES report: View From the Top: How Corporate Boards Engage on Sustainability Performance*

## Federal Advisory Committees (RERC and RRSC)

- Review Material Sustainability Areas
- Provide stakeholder engagement on sustainability program to the Board

## Enterprise Leadership Team - ELT (led by CEO)

- Recommend sustainability goals and priorities to Board
- Drive business strategy and deployment, align with sustainability goals
- Oversee and guide internal Sustainability Executive Council

## Chief Sustainability Officer

- Oversee Sustainability Program and Reporting
- Engage a TVA-wide Sustainability Working Group
- Engage Sustainability Steering Committee to provide input on reporting and goal development

## Chief Risk Officer

- Oversee TVA's enterprise risk management function

## Operations

- Sustainability Working Group generates ideas and implements initiatives to support goals
- Implements sustainability initiatives



# TVA Sustainability Metrics: Global Reporting Initiative (GRI)

## GRI 101



Starting point for using the GRI standards.

## GRI 103

To report the management approach for each specific topic.



### Economic

Management Approach  
Economic Performance  
Training and Education



### Environmental

General Disclosures  
Biodiversity  
Waste and Effluents  
Environmental Compliance



### Social

General Disclosures  
Market Presence  
Labor and Management Relations  
Occupational Health and Safety

## GRI 102

To report contextual information about an organization.



### Strategy



### Ethics and Integrity



### Governance



### Reporting Practice



### Organizational Profile



### Stakeholder Management

# RRSC Advice

## How could TVA improve its Sustainability Report and raise awareness of its Sustainability Program?

- Define sustainability
- Include Executive Summary
- **Improve readability, more graphics, less text**
- Create an interactive website, with in-depth details
- Use independent QA review to evaluate readers experience before publication
- **Include sustainability in all TVA outreach efforts.**
- **Add sustainability topics to regular meetings/briefings with directly served customers, local power companies, and local governments / municipalities**
- Engage Local Power Companies, local elected officials, industrial, agricultural and educational entities
- Bring interested stakeholders together to work collaboratively on sustainability issues for the Valley
- Offer brief public virtual sessions feedback sessions

## What priority areas should TVA target for improvement in its Sustainability efforts?

- Establish goals around key areas
- Show leadership sustainability by succession planning
- **Benchmark TVA to others in the industry and organizations recognized for excellence in sustainability**
- **Examine TVA's performance in the Global Reporting Initiative (GRI)**
- Add regional lens, and examples of community Sustainability Programs and their impacts
- Continue or expand focus on:
  - Local Carbon Impacts
  - Solid Waste Reduction, including recycling efforts
  - Energy Affordability, Energy Efficiency and Reliability
  - Valley Biodiversity and Water Quality
  - Environmental Protection
  - Electric Transportation and Broadband
  - Sustainable Land Use Related to Solar Installations

# Sustainability Areas



## Environment

- **GHG Emissions**
- Air Quality
- Water quality and availability
- Waste Management
- Habitat and Biodiversity Protection

## Economic

- Energy Affordability
- Reliability & Resiliency
- Jobs Created/Retained
- Flood Management
- Business Model

## Governance

- Transparency
- Board and Executive Diversity
- Systemic Risk Management
- Ethics
- Cyber and Physical Security

## Employees

- Safety
- Diversity and Inclusion
- Labor Relations
- Recruitment, Development, and Retention
- Skilled Workforce Availability

## Social/Community

- Public Health and Safety
- Environmental Justice
- Community Vitality and Engagement
- Reservoir and Stewardship Benefits

## Partnerships

- LPC Partnership Health
- Investor Relations
- Supplier Partners
- Public Policy Relations

# 3 Ways We Report on Carbon

Carbon is typically measured in three ways:

## RATE (lbs/MWh)

which calculates the pounds of carbon emitted per megawatt hour of electricity delivered.

## MASS (tons)

which refers to the total amount of carbon emitted.

## CLEAN ENERGY

which reflects percentage of total energy from carbon-free sources: hydro, wind, solar, nuclear and energy efficiency.

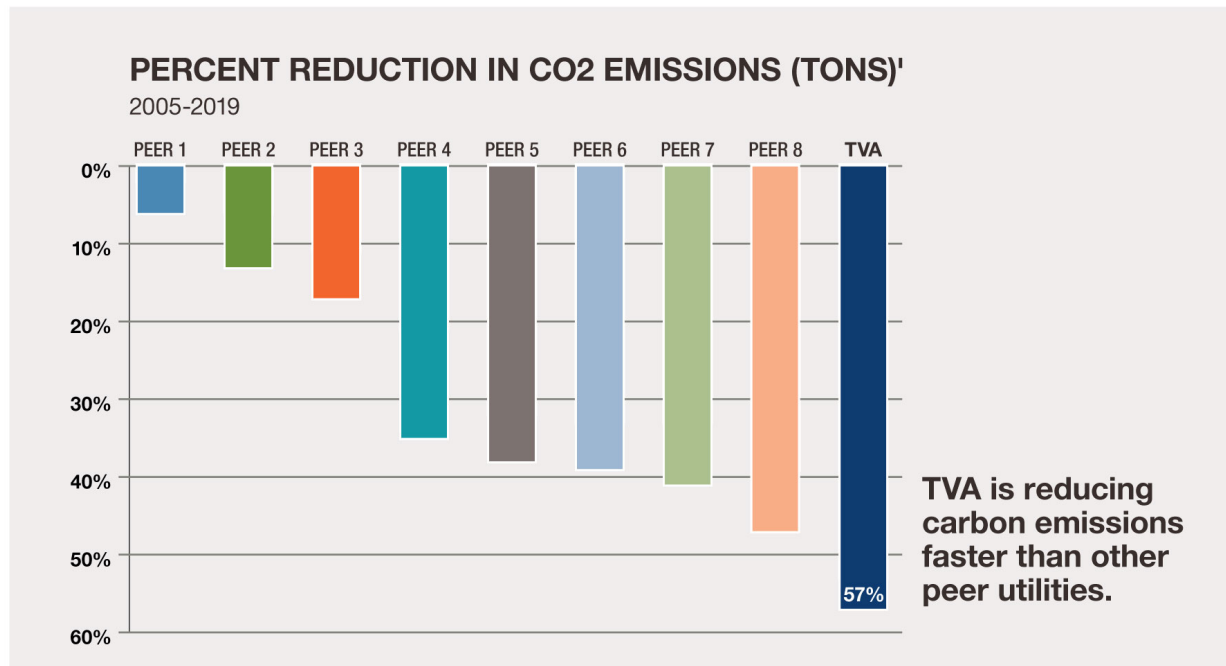
<b>CY2005</b>	1328 lbs/MWh		116 tons		36%
<b>CY2020*</b>	562 lbs/MWh		42.5 tons		59%

*\*Numbers not yet finalized. Current estimate.*

# Leadership Today- Outpacing our Regional Peers

TVA is a leader among regional peers in actual carbon reductions achieved. We have reduced our mass carbon emissions by 60 percent since 2005.

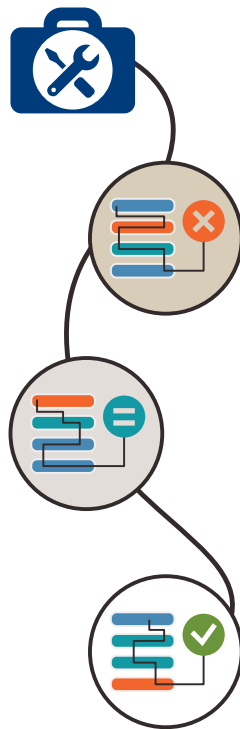
This cleaner energy mix continues to deliver on TVA's obligation to provide power at rates as low as feasible.



# Guiding Principles

There is not a single solution to decarbonization, but we have identified guiding principles that we know will be part of any path forward. TVA will:

- Prioritize the needs of Valley stakeholders- maintain **RELIABILITY AND AFFORDABILITY**
- Use best available science and support **RESEARCH**
- Partner with customers and communities on economy-wide **ELECTRIFICATION**
- **NUCLEAR and HYDRO generation and a strong TRANSMISSION GRID** are crucial
- Be **TRANSPARENT** in measuring and sharing our progress
- Adapt and be willing to **CHANGE** as technology advances



# A Framework to Evaluate Carbon Reducing Options

## FOUNDATION

### Guiding Principles

Reliability & Affordability • Research • Electrification • Clean Generation • Transparency • Adaptability

#### STEP 1:

##### Identify **Levers**

Scout and develop possible 'Carbon Levers,' actions that will lead to deeper carbon reductions.

#### STEP 2:

##### Understand **Impacts**

Understand Carbon **Impact, Cost** and **Feasibility** of each potential lever

#### STEP 3:

##### Evaluate **Values**

Evaluate values of each lever (how well does the lever support reliability of the system, prosperity of the Valley, other environmental benefits, etc)

#### STEP 4:

##### Plan **Outcome**

A Toolbox to build possible routes to Achieve Decarbonization



**CARBON**  
Strategy

ROUTINE STRATEGIC PLANNING



# Value Analysis

## CARBON REDUCTION OPTIONS- PILOT ANALYSIS OF VALUE

	Other Environmental Benefits	Power System Benefits	Partnerships Potential	Economic Development Benefits	Economic Prosperity	Supports Valley Customers	Technology Readiness	Scalability	Environmental Justice
Option 1	✓	=	✓	✓	✓	✓	✓	✓	✓
Option 2	=	=	✓		✓	✓	✓		✓
Option 3	=	✓	=	✓	✓		✓	✓	✓
Option 4		=	✓	=	=	✓	✓	✓	=
Option 5	=	=		=	=	=	✓	✓	=
Option 6	=		✓	✓	✓	✓		✓	✓
Option 7	=	✓	=	✓	✓	✓	✓	✓	

✓ = Meets / Yes      = = Meets Some / It depends

# Carbon Reduction Toolbox



## Energy Technology Innovation

New technologies for a  
net-zero future



## Valley Innovation

Being a catalyst for  
economy-wide carbon  
reduction and creating  
carbon offsets



## Fleet Innovation

Creating more carbon  
reductions with our  
existing fleet



## Energy Delivery Innovation

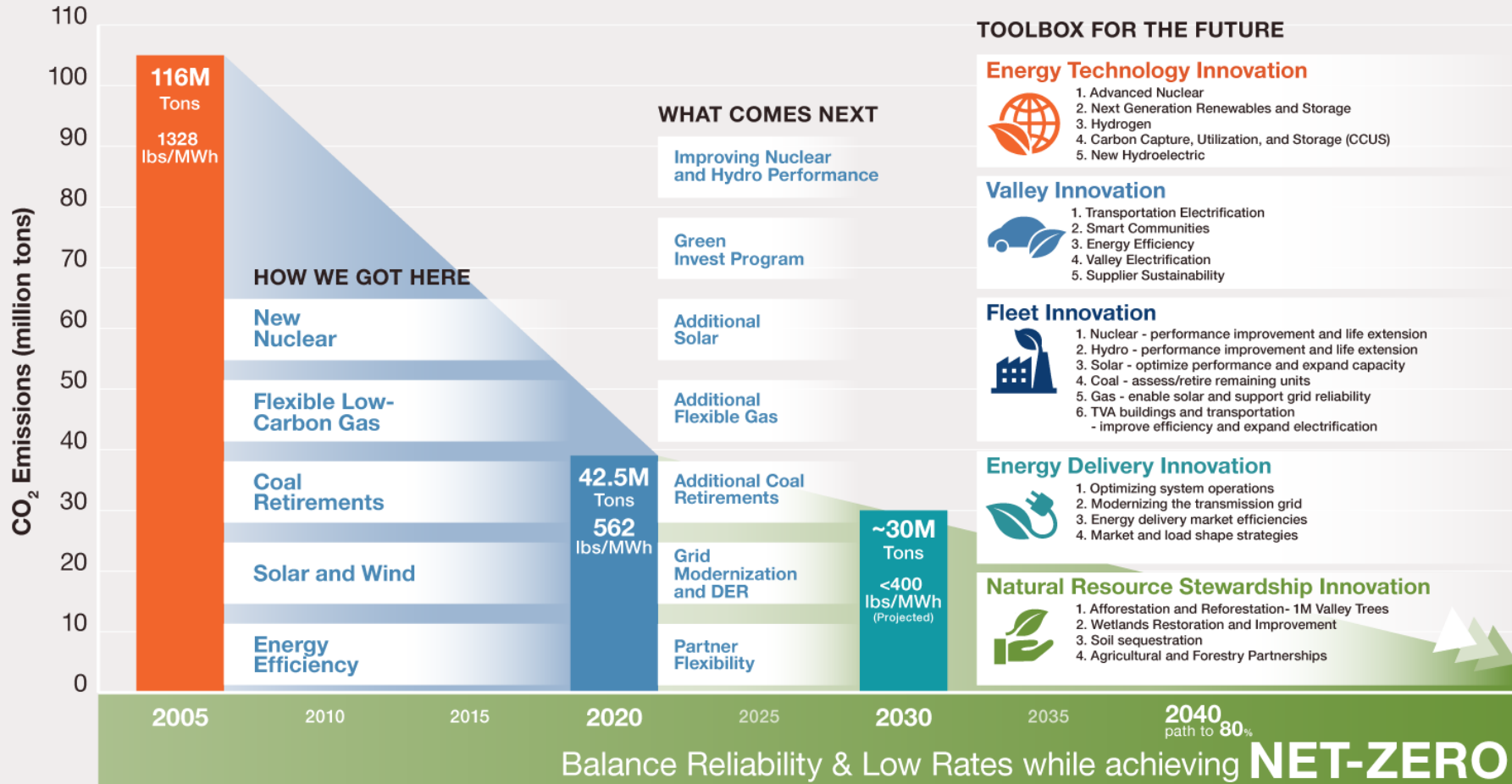
Reducing carbon  
emissions by finding  
innovative ways to  
deliver power



## Natural Resource Stewardship Innovation

Natural solutions for  
carbon offsets and  
sequestration

# TVA'S DECARBONIZATION JOURNEY



**Progress** We have reduced our mass carbon emissions by 60% from 2005 levels.

**Plan** Our current asset plan supports a 70% reduction in carbon intensity by 2030.

**Path** We are working on pathways, including advanced nuclear and additional renewables, that would lead us to a 80% reduction by 2040.

**Purpose** We are exploring new technologies and options and aspire to net zero emissions without compromising the low rates and reliability that sustain the communities we serve and while supporting the region's growing clean energy economy.

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# Questions



# Serving the Valley through Environmental Stewardship

TVA Natural Resources

Director, Bucky Edmondson

April 20, 2021



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# Natural Resource Plan 2020

**Reservoir  
Lands  
Planning**

**Section 26a  
Permitting &  
Land Use  
Agreements**

**Public Land  
Protection**

**Land &  
Habitat  
Stewardship**

**Nuisance &  
Invasive  
Species  
Management**

**Cultural  
Resource  
Management**

**Water  
Resources  
Stewardship**

**Recreation**

**Ecotourism**

**Public  
Outreach &  
Information**



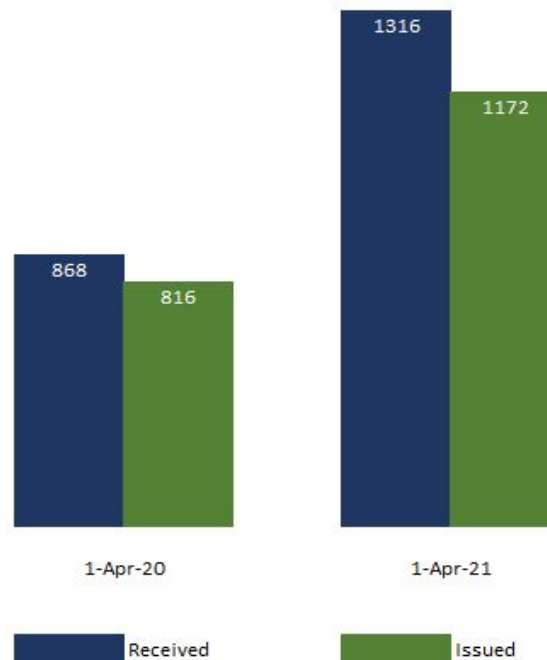
# Increased Popularity of Outdoor Recreation

TVA collaborated with commercial recreation partners to create new and enhanced recreational opportunities.



# Surge in Section 26a Permit Applications

Fiscal Year 2020



First Half of Fiscal Year 2021

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# Tennessee was largest U-Haul® growth state in 2020



# Public Outreach Innovations

## Volunteer Program



## Environmental Education

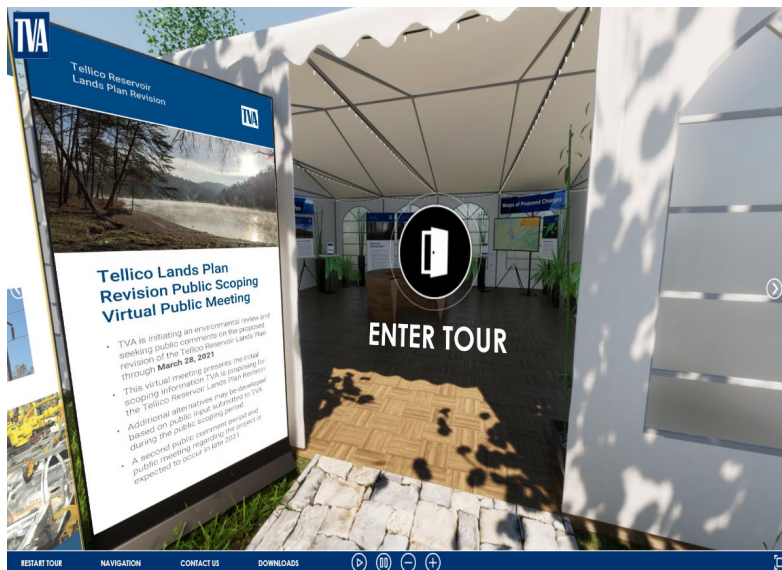


## Public Engagement





# COVID Challenges Public Input to Tellico Land Management Plan Revision



Created a  
virtual forum

# Natural Resource Management

Improve  
Forest Health



Enhance  
Biological Diversity



Improve  
Protection  
of Sensitive  
Resources



Improve  
Interagency  
Relationships





# Invasive Aquatic Vegetation at Browns Ferry

Two aquatic weed harvesters ran for over 550 hours straight to help keep water intakes operational

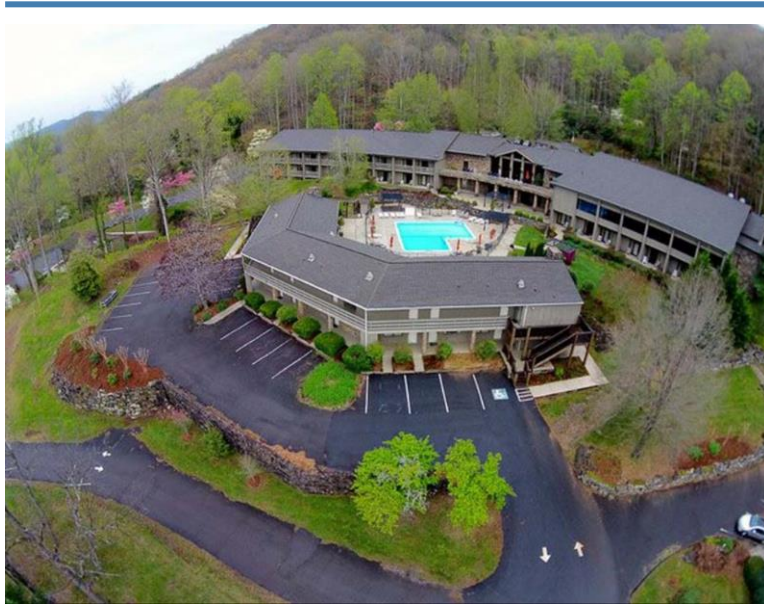


Eel Grass



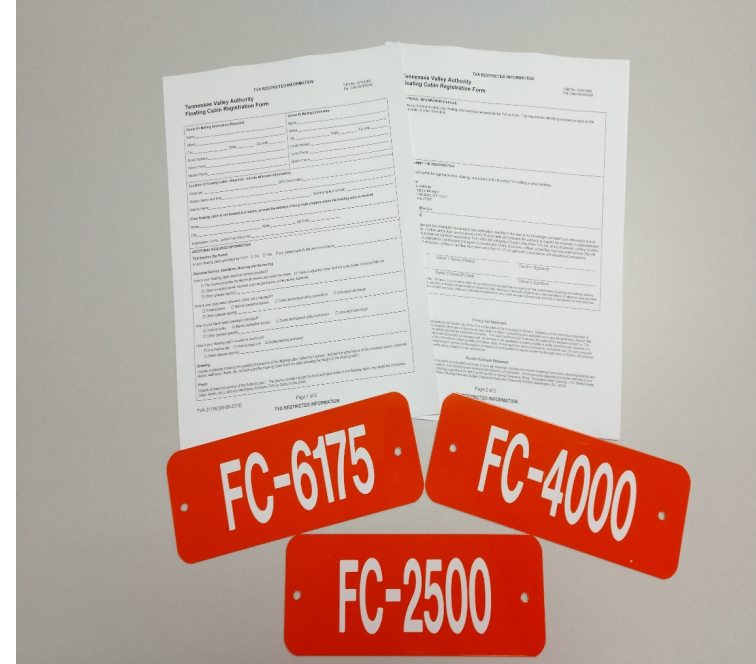
Submerged Aquatic  
Vegetation

# Operating Fontana Village Resort





# Floating Cabin Program Status

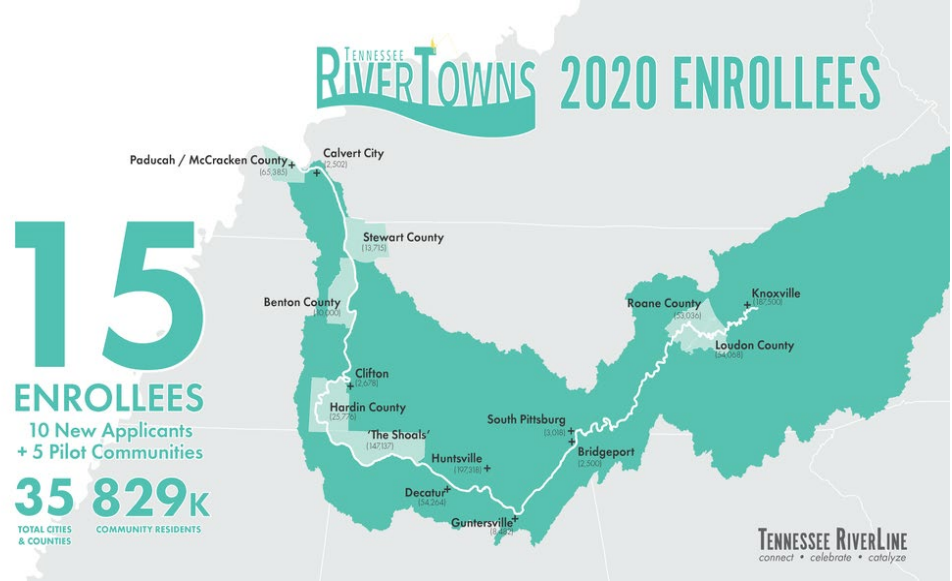
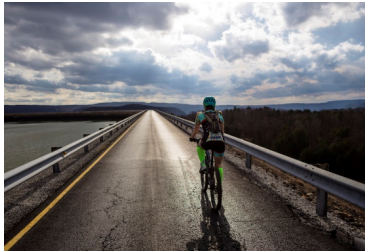


Final draft of regulations  
to be submitted this spring

# Partnership with Tennessee RiverLine



TVA joined the University of Tennessee as a Principal Partner with a \$1.2 million investment



2020 saw the addition of 15 new partner communities in the Tennessee River Towns program

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# Questions

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# River Management Update

Tom Barnett, P.E.  
GM, River Management

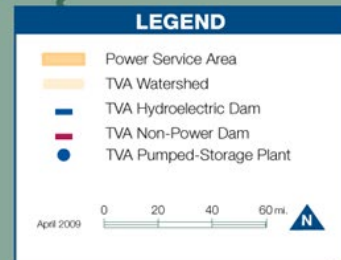
**TVA Dams**

**LEGEND**

- Power Service Area
- TVA Watershed
- TVA Hydroelectric Dam
- TVA Non-Power Dam
- TVA Pumped-Storage Plant

0 20 40 60 mi. N

April 2009





# Integrated Tennessee River System Management



**Navigation**



**Flood Damage Reduction**



**Power Generation**



**Water Supply**



**Recreation**



**Water Quality**

# Flood Control



- Store water during flood to reduce crest
- Issue flood forecasts for regulated system
- Release water at non-flood rate after crest
- Annual average flood damages averted are \$288 million (\$8.8 billion to date)
- Additional \$19 million averted annually on the Ohio and Mississippi Rivers

# Rainfall Extremes

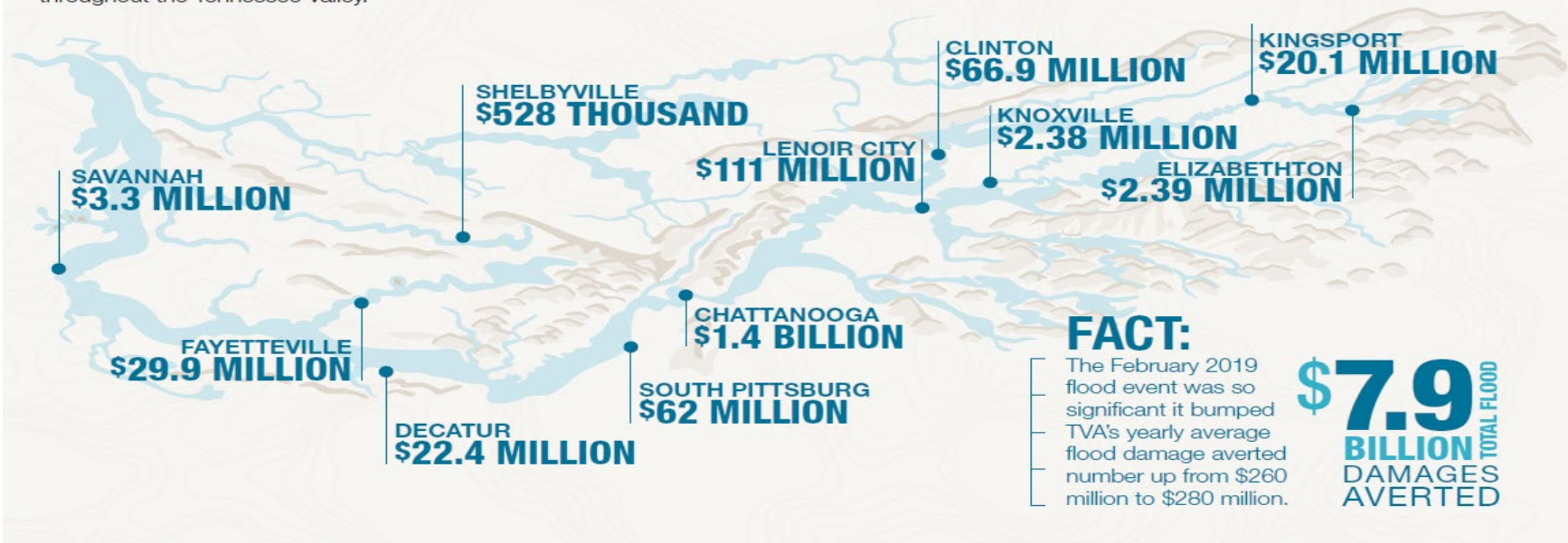
- 2018, 2019, and 2020 are the 3 wettest years of 131 years of record
- Record 13 months of above average rainfall from Oct. 2019 to Oct. 2020
- FY 2020 had 75.7" rainfall – most ever for a FY total... Previous record was 66.5" in 1973
- TVA has worked to avert over \$1 Billion in flood damages in each of 2019 and 2020



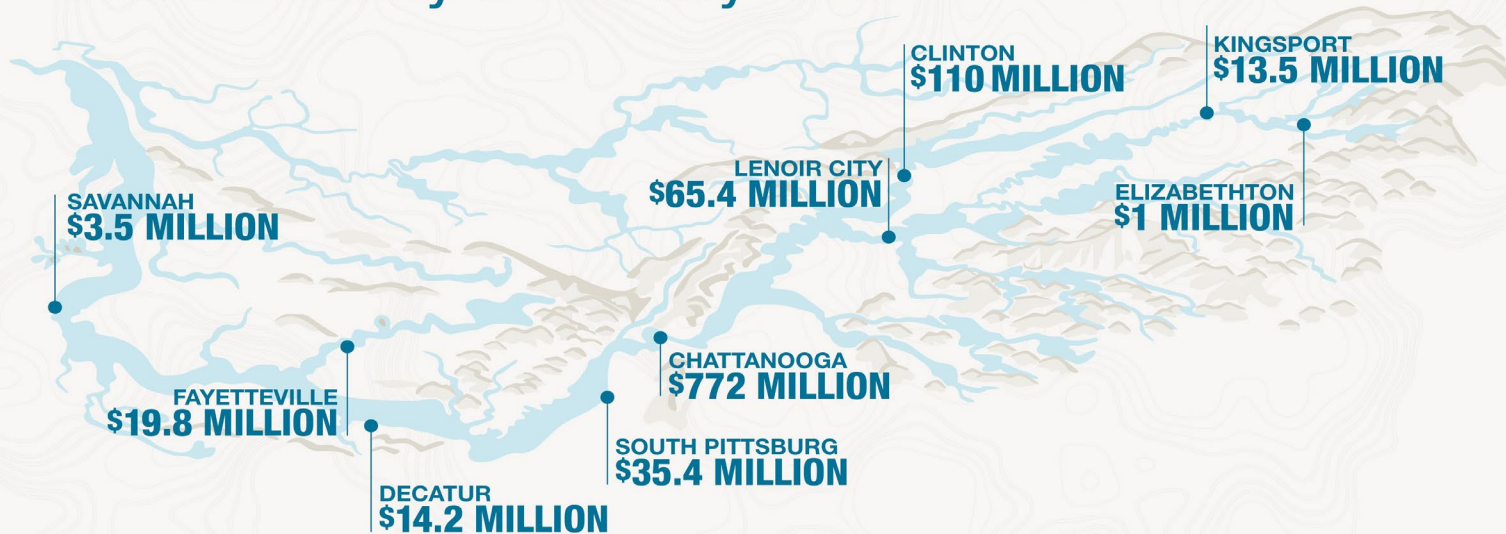


# Over \$1.6 Billion in Damages Were Averted in the Tennessee Valley

When the clouds parted and the rain finally stopped, it was clear that TVA had spared many towns along the river from millions of dollars in flood damage. In fact, TVA averted damages everywhere below the dams—even in towns that experienced significant flooding. Altogether, TVA averted at least \$1.6 billion dollars in structural flood damage throughout the Tennessee Valley.

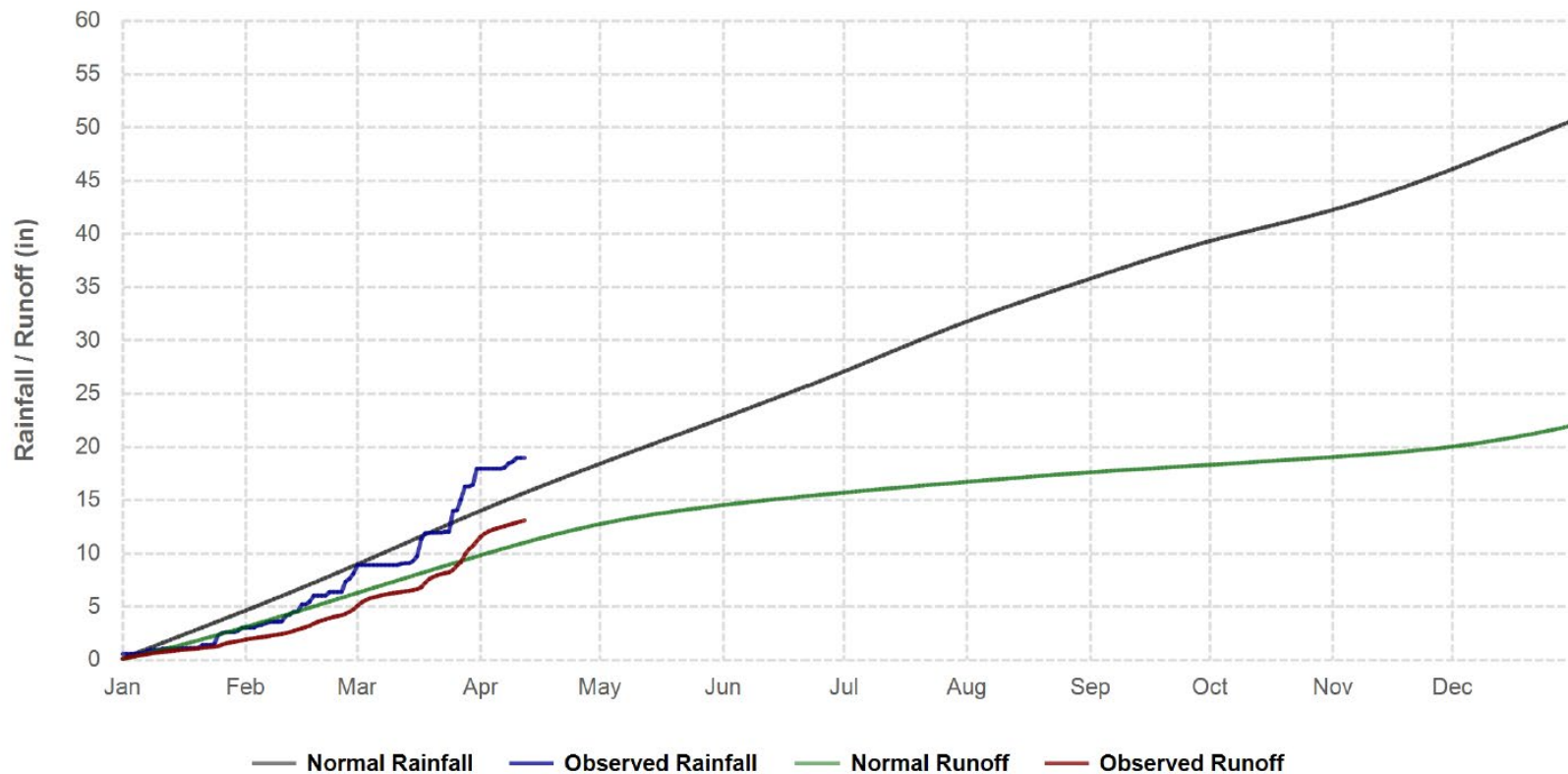


# Nearly **\$1 Billion** in damages were averted in the Tennessee Valley in February 2020



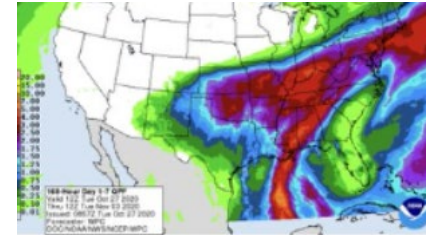
Not all locations with averted damages are shown on the map.

## Rainfall - Runoff Cumulative CYTD 2021



# Stakeholder Outreach

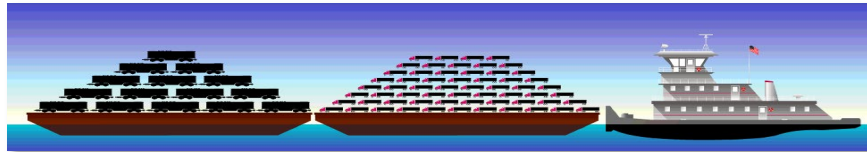
- Directly to County Emergency Management Authorities
- Conference calls with State Emergency Management
- Conference calls with Navigation Industry
- Updating National Weather Service routinely
- Updates to recreational interests, marinas, rowing venues, campgrounds, etc.
- Updates to major industries near the Tennessee River
- Updates to industries in the lower Tennessee and Ohio Rivers
- Updates daily to Redstone Arsenal
- Dozens of follow up site visits and briefings with elected officials and Emergency Managers
- Social Media





# Navigation

- Cost-effective transportation
- Raw materials, coal, grains, aggregates, iron, steel, petroleum
- ~ \$1B/year in shipper savings
- 800 miles of commercially navigable waterways
- Partners with the U.S. Army Corps of Engineers and U.S. Coast Guard, and towing industry
- MV Sideview

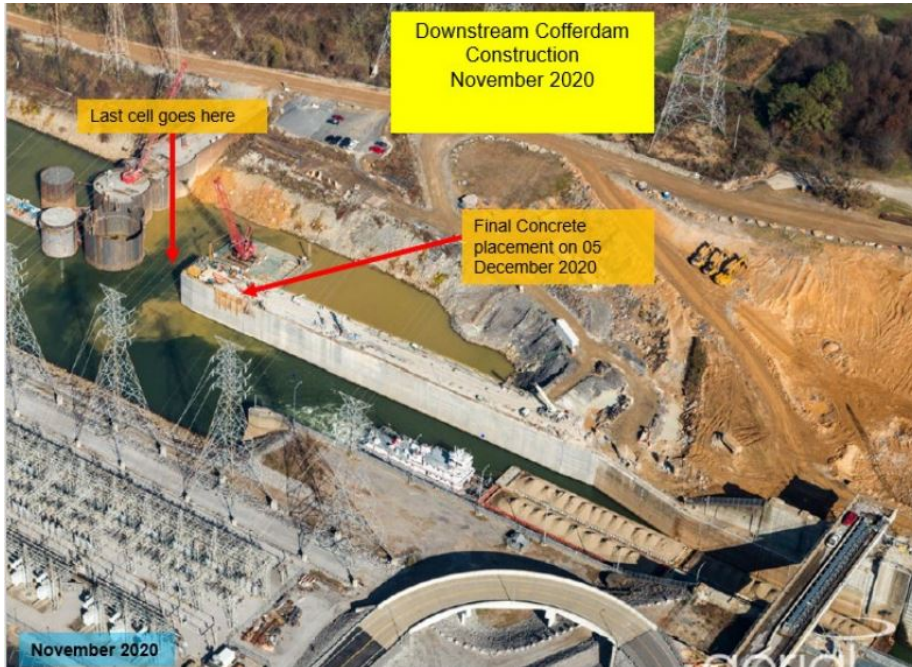


1 barge = 15 railcars = 60 trucks

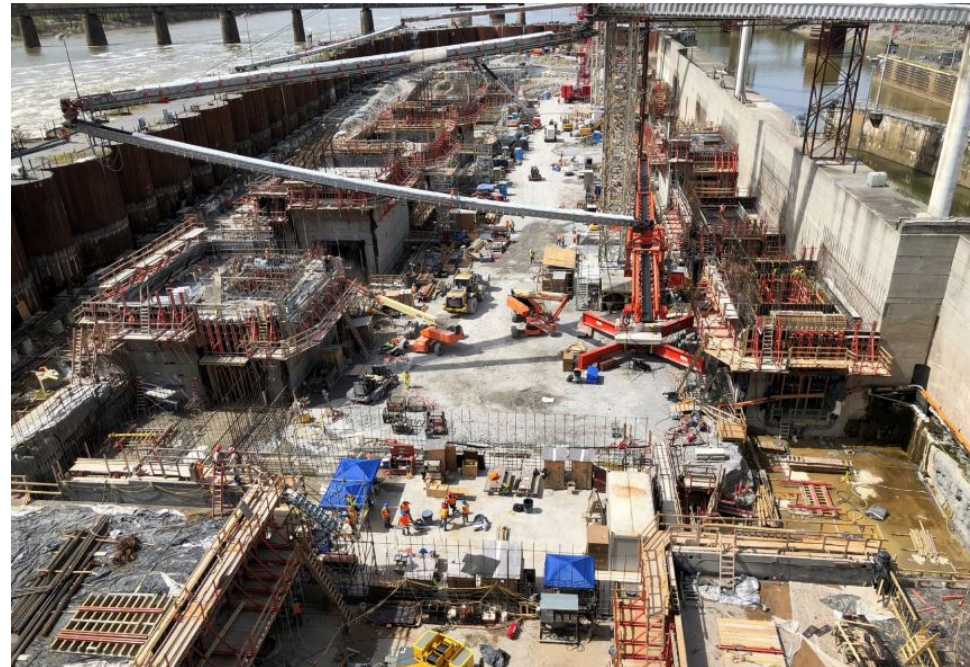


# Navigation

## Kentucky Lock

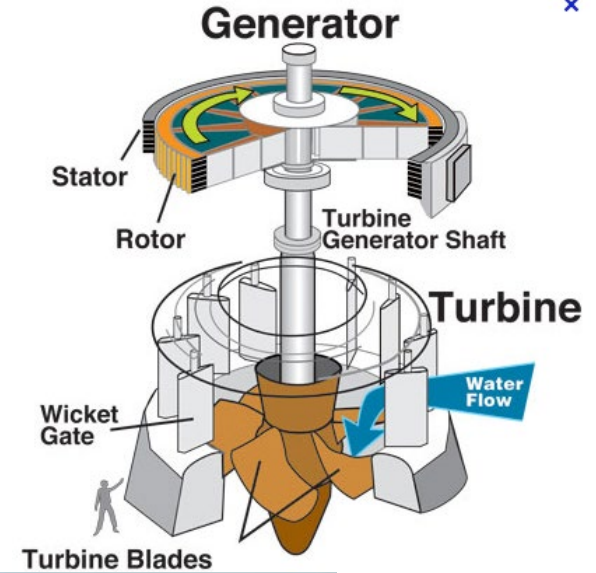


## Chickamauga Lock



# Hydropower

- 3,538 MW Conv. generating capacity (109 Units)
- 1,653 MW Pump-storage capacity (4 units)
- Peaking, rapid dispatch and flexibility
- ~ 10% of TVA's energy portfolio
- Low O&M Costs
- Used to displace more expensive fuels
- Water temperature support at thermal generating plants
- CY18 – 118%, CY19 – 115%, CY20 – 133%
- CY21 – 117%





# Water Supply and Quality



- Temperature and Dissolved Oxygen monitoring
- Adaptive Management for T&E species
- Minimum flow for downstream habitat
- Thermal compliance at TVA coal and nuclear stations
- Eelgrass

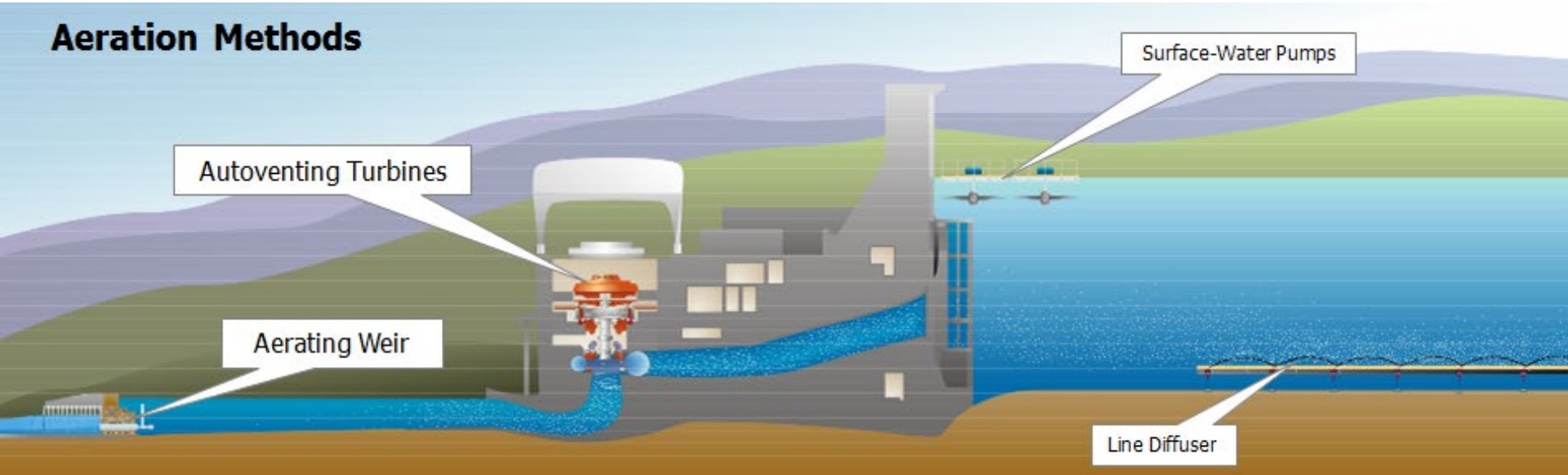
- 700 Water Intakes
- Process water for industry, thermal-electric cooling, municipal, irrigation
- Drinking water for 5 million people
- Provide minimum depth for intakes
- Manage inter-basin transfers
- Water Reliability Study





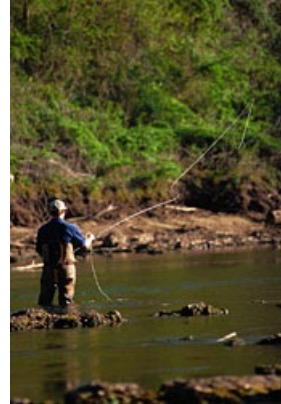
# Aeration – Dissolved Oxygen Enhancement

## Aeration Methods



# Recreation

- Spring Fill
- Drawdown restricted June 1 – Labor to provide higher summer lake levels
- Numerous tailwater releases to support trout fishing, whitewater rafting and drift-boating
- Economic Boost
- Stakeholder Involvement
- Special flows and elevations to support community events
- Asian Carp

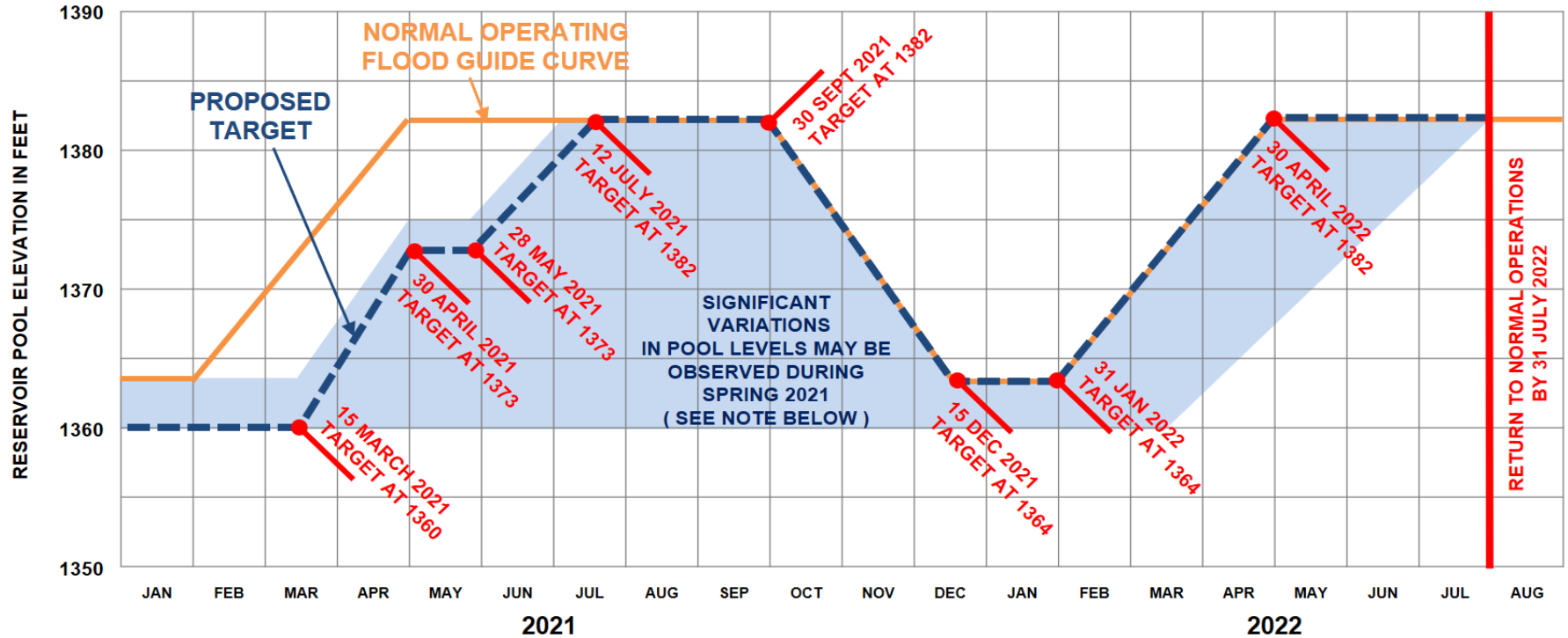




# Boone Dam Remediation Update



# Proposed Pool Levels During Refill

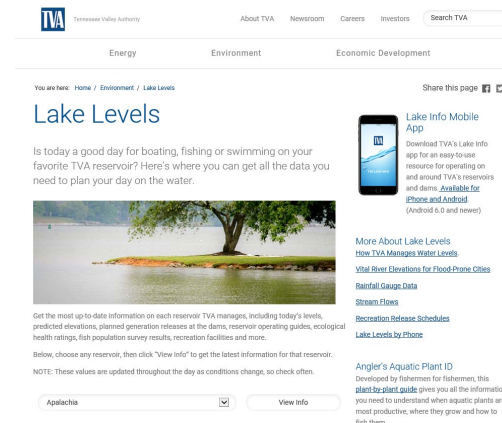


# Summary

- TVA continues its river management mission – dating back to the TVA Act
- Operations are driven by rainfall and runoff as guided by Reservoir Operations Policy
- Integrated operation allows TVA to balance numerous river system benefits
- The Tennessee Valley experienced record breaking rainfall in 2018, 2019 and 2020
- More information available:

[www.tva.com](http://www.tva.com)

TVA Lake Info App



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# Questions

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# Break

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# Public Comment

**This is a listening  
session; responses  
are typically not  
provided**





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# Thank You

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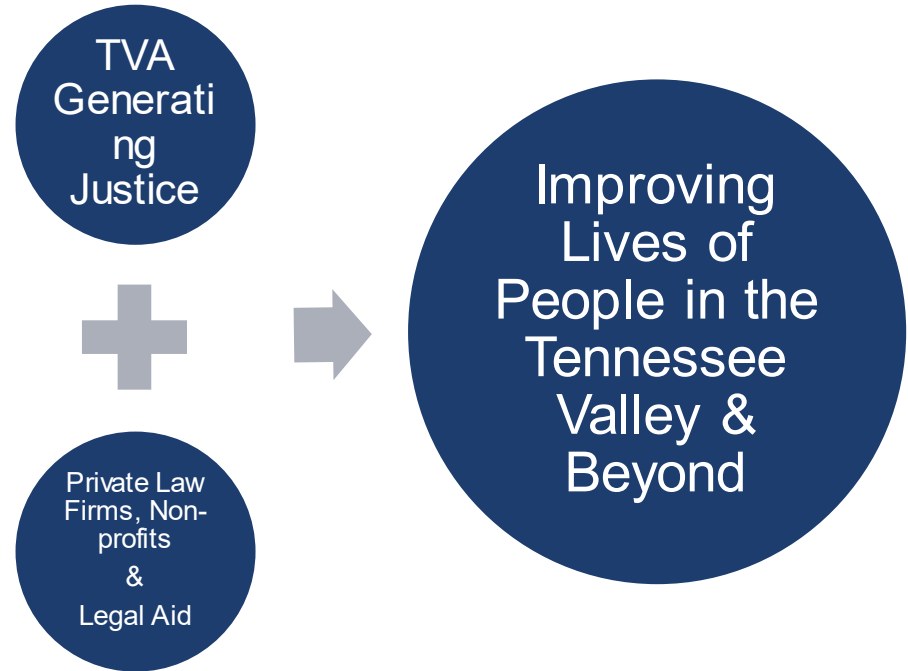
# PRO BONO DURING A PANDEMIC: GENERATING JUSTICE

Kendra Mansur, Office of General Counsel, Attorney and Chair of Generating Justice: Pro Bono Opportunities;

April 20, 2021

# TVA's Generating Justice: Pro Bono Opportunities

- Is TVA's first pro bono initiative to meet critical legal needs in under-served communities.
- Implemented in 2020.
- Links TVA attorneys and other professionals with legal services organizations, which have appropriate opportunities to serve lower-income individuals.
- Provides opportunities for service.
- Members of the public who are seeking pro bono help should contact a legal services organization in their local area.



# Pro Bono Prior to the Pandemic in 2020

Top TVA attorneys at an in-person clinic to serve qualifying individuals, in collaboration with legal aid and a private law firm.

**TVA attorneys and other professionals assist with Wills to provide peace of mind**



**TVA attorneys and other professionals assist with powers of attorney and advanced directives**



# The Why



## Need

- Prior to the pandemic, more than 86% of individuals living in the United States who are low-income did not have access to a lawyer for civil legal services, such as consumer law, debt relief, discrimination issues, family law, family violence, elder law, housing and evictions, and public benefits.
- Prior to the pandemic, more than 60 million Americans had family incomes below 125% of the Federal Poverty Level.

## Benefits

- Fosters TVA's Service Commitment.
- Provides team building for attorneys and other professionals, development of business and legal skill sets, reputational advantages, compliance with ethics guidance, and meaningful and critical legal services in our local communities throughout the seven (Valley) states.
- Continues stakeholder engagement and serves under-represented populations.

# Background

## Federal:

Executive Order 12,988 to “improve access to justice to all persons.” *Exec. Order No. 12,988, (Feb. 5, 1996).*

Executive Order 13,985 for “advancing equity throughout the Federal Government.” *Exec. Order No. 13,985, (Jan. 20, 2021).*

More than 50 federal agencies have pro bono programs.

## National:

American Bar Association (ABA) Model Rules 6.1 – 50 hours per year for attorneys are encouraged.

ABA Model Guidelines for Utilization of Paralegals. A lawyer who employs a paralegal should facilitate the paralegal’s participation in appropriate continuing education and pro bono activities.

## State:

All seven (Valley) states’ rules of professional conduct strongly encourage attorneys to provide pro bono services to lower-income individuals and have enacted limited-scope representation rules for pro bono work.

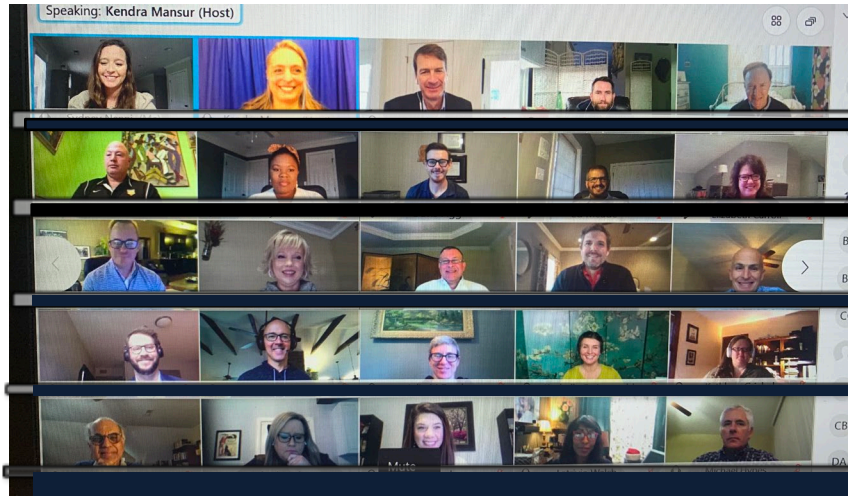
Licensing entities in the seven states ask attorneys to report the number of pro bono hours each attorney has contributed pro bono in the prior year.



# Pro Bono During the Pandemic

TVA is named a Champion of Justice by the Memphis Bar Association, Access to Justice Committee and a Pro Bono Leader by the American Bar Association for TVA's work on ABAFreeLegalAnswers in 2020.

## TVA attorneys and other professionals serve local communities with their critical legal needs



## The Pro Bono Committee organizes trainings and events with community partners.



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# Questions

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# Closing Remarks

**The next meeting is the fourth of this 11<sup>th</sup> Term. It is scheduled for September 22, 2021.**

**Once we get closer to the date, we will let you know if it will be in person or virtual.**



TENNESSEE  
VALLEY  
AUTHORITY