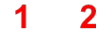
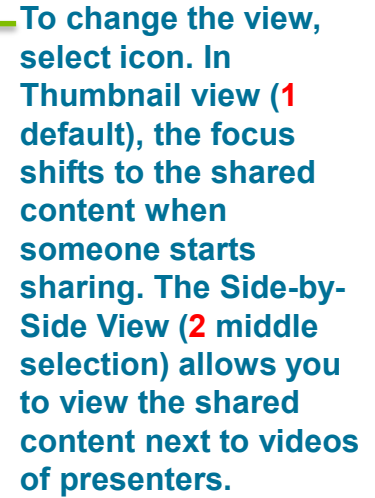




2019 IRP Near-term Action Update

Stakeholder Update
December 9, 2020



Share (disabled)

Participants

| 2



Welcome
Althea Jones



Agenda

Topic	Who	Time
Welcome	Althea Jones	12:30
2019 IRP Near-term Action Update	Jane Elliott	12:45
Regional Grid Transformation	Gary Brinkworth	1:15
Energy Programs Potential Study	Ray Knotts	1:30
Break	All	1:45
Electric Vehicles	Ray Knotts	1:55
TVA Renewables	Ethan Ogle	2:05
Q&A	All	2:30

COVID-19 Response

\$200 Million
Pandemic Relief Credit
2.5% Rate Credit

**Regulatory Relief
and Flexibility**
for Local Power Companies

Community Care Fund
More Than
\$4 Million
in Matching Funds Disbursed

Investing Additional
\$2 Million
Community Care Fund

Investing More Than
\$10 Million
In Back-to-Business
Incentive Program



Update on 2019 IRP Near-term Actions Jane Elliott

IRP Evaluated Scenarios and Options to Meet the Valley's Future Electricity Needs

THE IRP STRIVES TO ACHIEVE SIX KEY GOALS:

Low Cost

Risk Informed

Environmentally
Responsible

Reliable

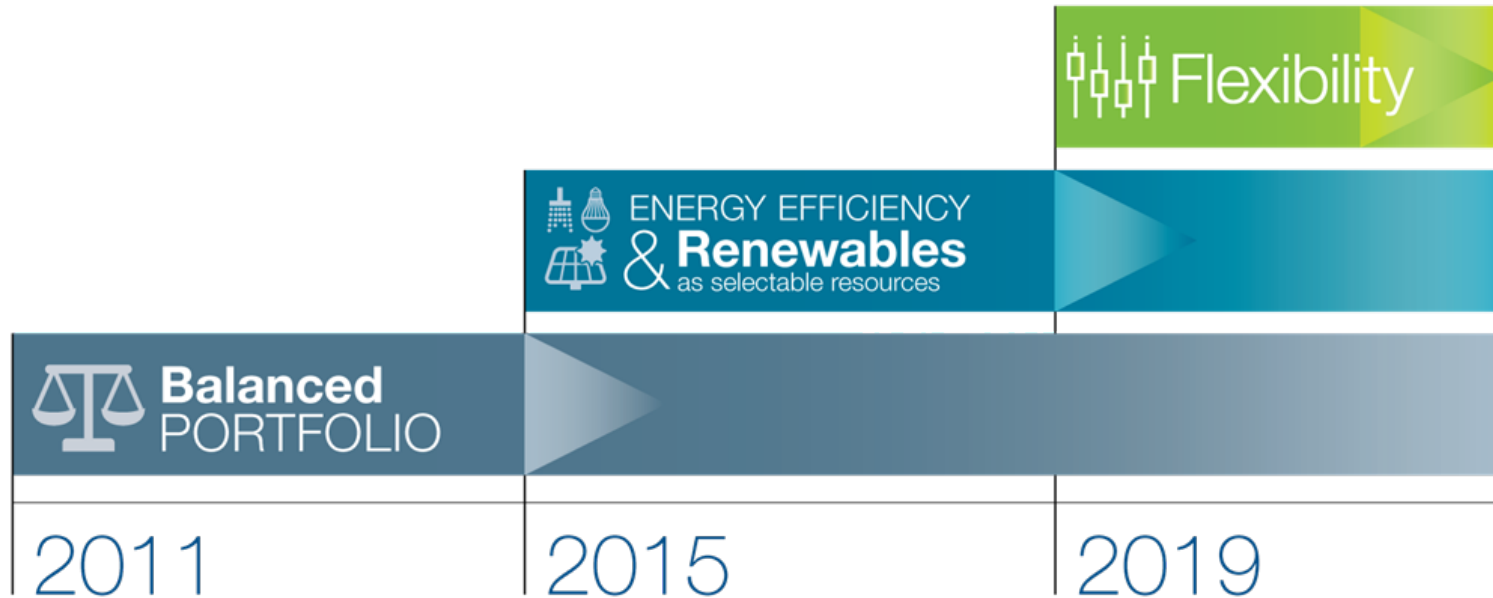
Diverse

Flexible

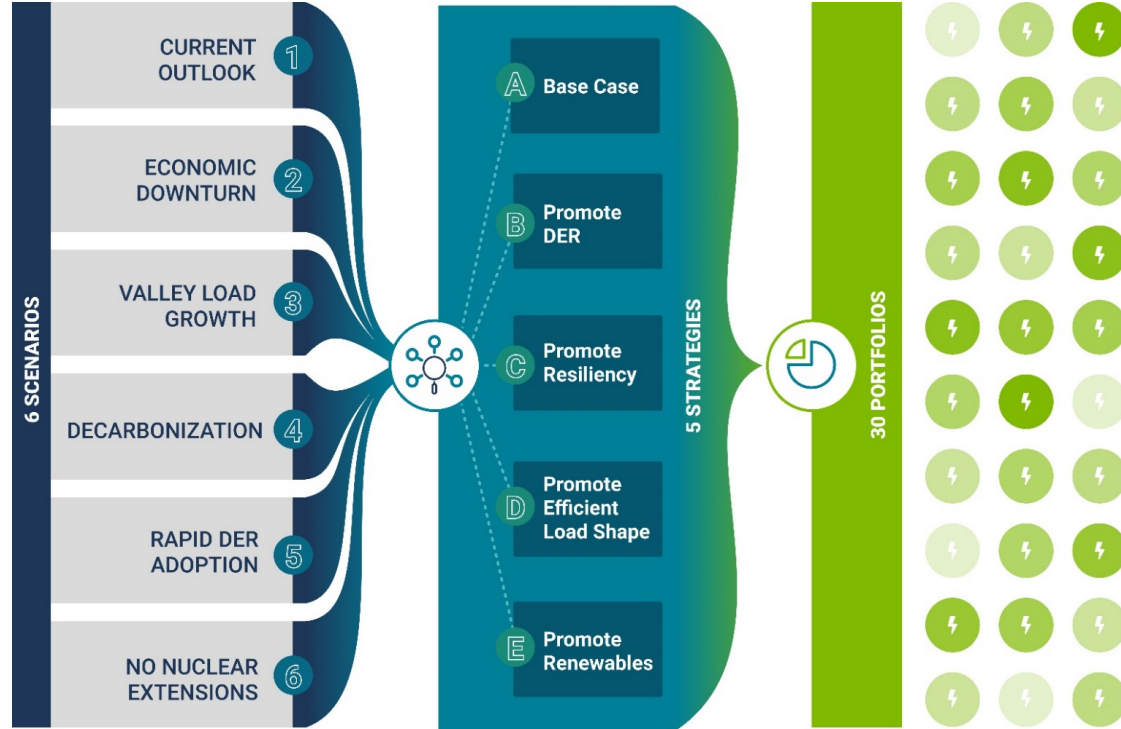
2019 IRP Focused on Flexibility

Focus Areas:

- *Distributed Energy Resources (DER)*
- *System Flexibility*
- *Portfolio Diversity*



Utilized Rigorous Analytical Process



Stakeholder and public comments informed the scope, as well as the additional sensitivity analyses to test the impact of changes in key assumptions

2019 IRP Results Indicate:

Over the next

20



years

Up to

14



GW solar additions (nameplate)

Up to

5



GW storage additions

All portfolios point to a TVA power system that will
be **LOW COST, RELIABLE, and CLEAN**



2 to 17

GW Natural Gas
Additions

Evaluation of
additional
coal and gas
retirements



Projected

70%

reduction in
CO₂ Intensity

Average results from 2005 baseline (lbs/MWh)

Signposts to Guide Long-Term Actions



- Changing market conditions
- More stringent regulations
- Technology advancements

Signpost Changes since the IRP



Demand for electricity

- Increased data center load, largely offset by COVID impacts



Natural gas prices

- Lower fundamental prices over the long-term



Customer expectations

- Acceleration of renewables due to customer demand



Regulatory requirements

- Effluent Limitation Guidelines rule, election results, etc.



Operating costs for existing units

- Better understanding of fleet investments needed, helping inform portfolio direction



Solar and wind costs

- Competitive solar RFP offers, with forecasts pointing to continued decline



Emerging and developmental technologies

- Continued advancements in storage; DOE and utility interest in advancing Small Modular Reactors

Near-Term Actions Recommended in the IRP

Renewables & Flexibility



- Add solar based on economics and to meet customer demand
- Enhance system flexibility to integrate renewables and distributed resources
- Evaluate demonstration battery storage to gain operational experience

Existing Fleet



- Pursue option for license renewal for TVA's nuclear fleet
- Evaluate engineering end-of-life dates for aging fossil units to inform long-term planning

Energy Usage



- Conduct market potential study for energy efficiency and demand response
- Collaborate with states and local stakeholders to address low income energy efficiency
- Collaboratively deploy initiatives to stimulate the local electric vehicle market

Distribution Planning



- Support development of Distribution Resource Planning for integration into TVA's planning process

Renewables & Flexibility: Solar Fleet Strategy

MARKET FORCES DRIVE
RENEWABLE NEEDS

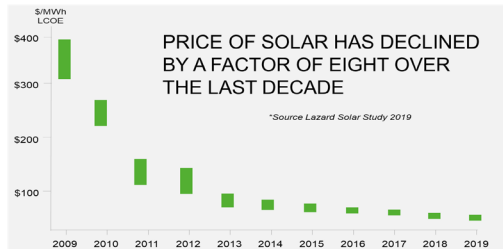
LAND REQUIREMENTS ARE
KEY CONSTRAINT

STRATEGIC APPROACH TO
IMPLEMENTATION

CUSTOMER DEMAND

RE 100

COST-COMPETITIVENESS



LAND REQUIREMENTS

7+ Acres per MW

COMPETING LAND USES

- Economic Development
- Agricultural
- Power Generation

FOCUS AREAS

- Procurement
- Pipeline
- Partnerships

RENEWABLE SOLUTIONS

- TVA-driven
- Customer-driven
- Flexibility-enabled

Renewables & Flexibility: Solar Expansion

PARTNER FLEXIBILITY

To provide flexibility for Valley Partners to meet local customer solar needs

Up to 2,000 MW if all LPCs were to become partners and added max amount of solar

GREEN INVEST

To meet customer needs for utility-scale solar beyond Partner Flexibility

1,200 MW contracted with 2020 RFP signings underway; some include storage

TVA BUILDS

To gain direct experience with solar builds to inform future builds or PPAs

First TVA solar site of 200 MW planned in Lawrence County, AL (online by Dec 2023)

FUTURE SOLAR

Balance of additions to meet system needs, which could be a mix of PPAs and TVA builds

Additional solar expansion expected beyond those noted above, consistent with the IRP

Renewables & Flexibility: Integrating Solar



Aeroderivative Combustion Turbine

- Highly flexible gas units with non-start based maintenance
- Efficient heat rate and full power in 10 minutes
- **TVA Board approved 500-600 MW of Aeroderivatives expected to come online by end of 2024**

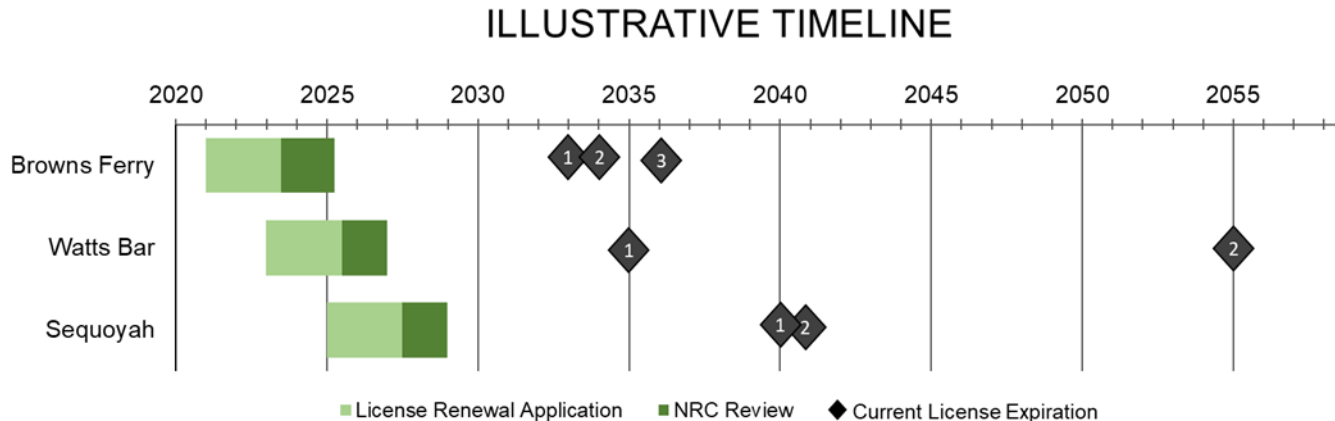


Utility-scale Battery Storage

- Efficient movement within operating range to store or generate across and within hours
- Pursuing initial battery projects to demonstrate on the system
- **TVA Board approved 20 MW / 2-hour battery, and TVA signed 50 MW / 4-hour battery (paired with solar) to come online by end of 2023; 2020 RFP signings underway**

Existing Fleet: Nuclear Fleet Relicensing

- Pursue NRC Operating License Renewal for all seven nuclear units out to 80 years
- Assess nuclear unit upgrades or modifications required to achieve 80 years of safe and reliable operation (reliability investments today reduce these future costs)
- Perform business case analysis and develop optimized investment plan for license renewal upgrades and modifications



Existing Fleet: Evaluating Coal Fleet Risks



How have age and cycling impacted the **material condition** of each plant?



How is **plant performance** being impacted by material condition and use?



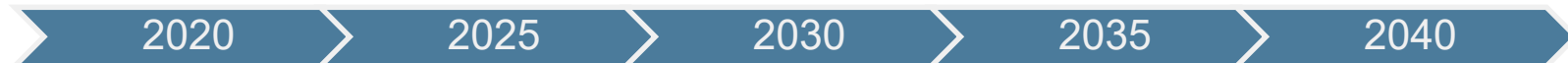
How do plants contribute to **system flexibility** now and with more renewables?



What are the anticipated **carbon and other environmental impacts** or risks?



What **grid support** do these plants provide compared to other alternatives?



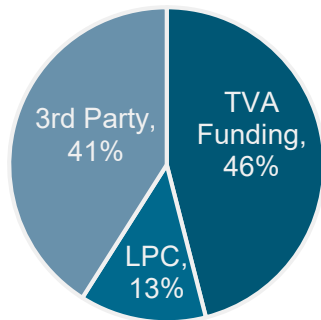
Energy Usage: Low Income Energy Efficiency

Home Uplift Program

1,500+ Homes Upgraded

Pilot Funding Sources

(Leveraged \$9M through partnerships with LPCs and non-profits)



4,300 kWh savings
per home
(\$430 per year)



Pathway Lending
Home Uplift Fund
established Feb 2020
for matching funds

Home Uplift Roll-out

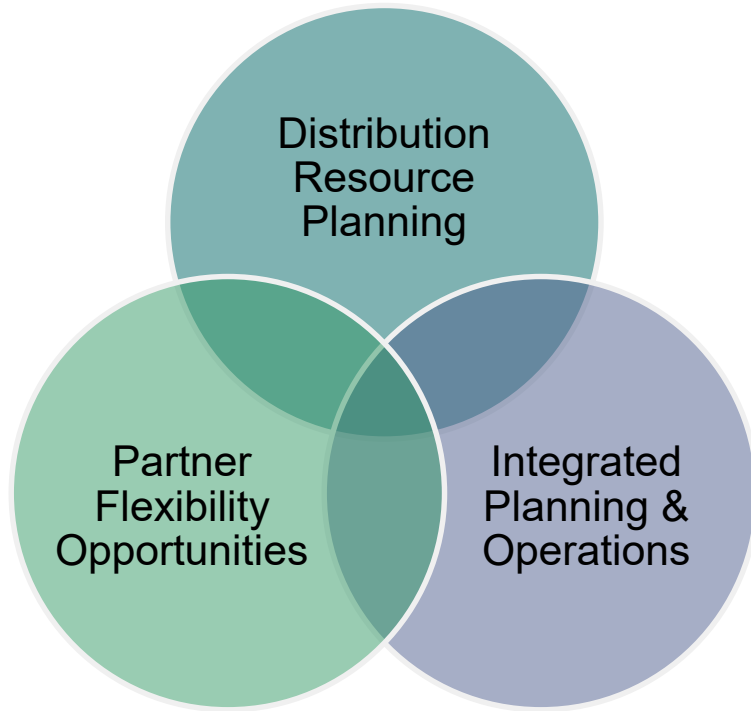


Energy Efficiency Education

- Expanded Energy Education options
- Energy Monsters – Kid-focused workshops
- Partnerships with schools, libraries, and non-profits



Distribution Planning: Integrated Optimization



- TVA is supporting development of integrated system planning and grid transformation efforts
- Flexibility opportunities available to long-term partners will factor into these plans
- Resulting insights into transmission and distribution alternatives will be incorporated into TVA's next Integrated Resource Plan
- Leveraging integrated planning and operations can inform regionally optimized investments

A background image showing a close-up of two people in business attire. One person, wearing a blue suit and tie, is holding a white pen. The other person, wearing a grey suit, is holding a silver pen. They appear to be in a meeting or discussion, with papers visible on a table.

Regional Grid Transformation

Gary Brinkworth

Transformative Innovation Initiatives



Storage Integration

- Implement a long-term strategy to integrate energy storage into the electric grid



Electric Vehicle Evolution

- Accelerate the TN Valley EV market to create load growth and benefits for Valley communities



Regional Grid Transformation

- Develop an interconnected, intelligent grid to support a dynamic and flexible energy network



Connected Communities

- Expand smart technologies with communities to efficiently manage energy and services



Advanced Nuclear Solutions

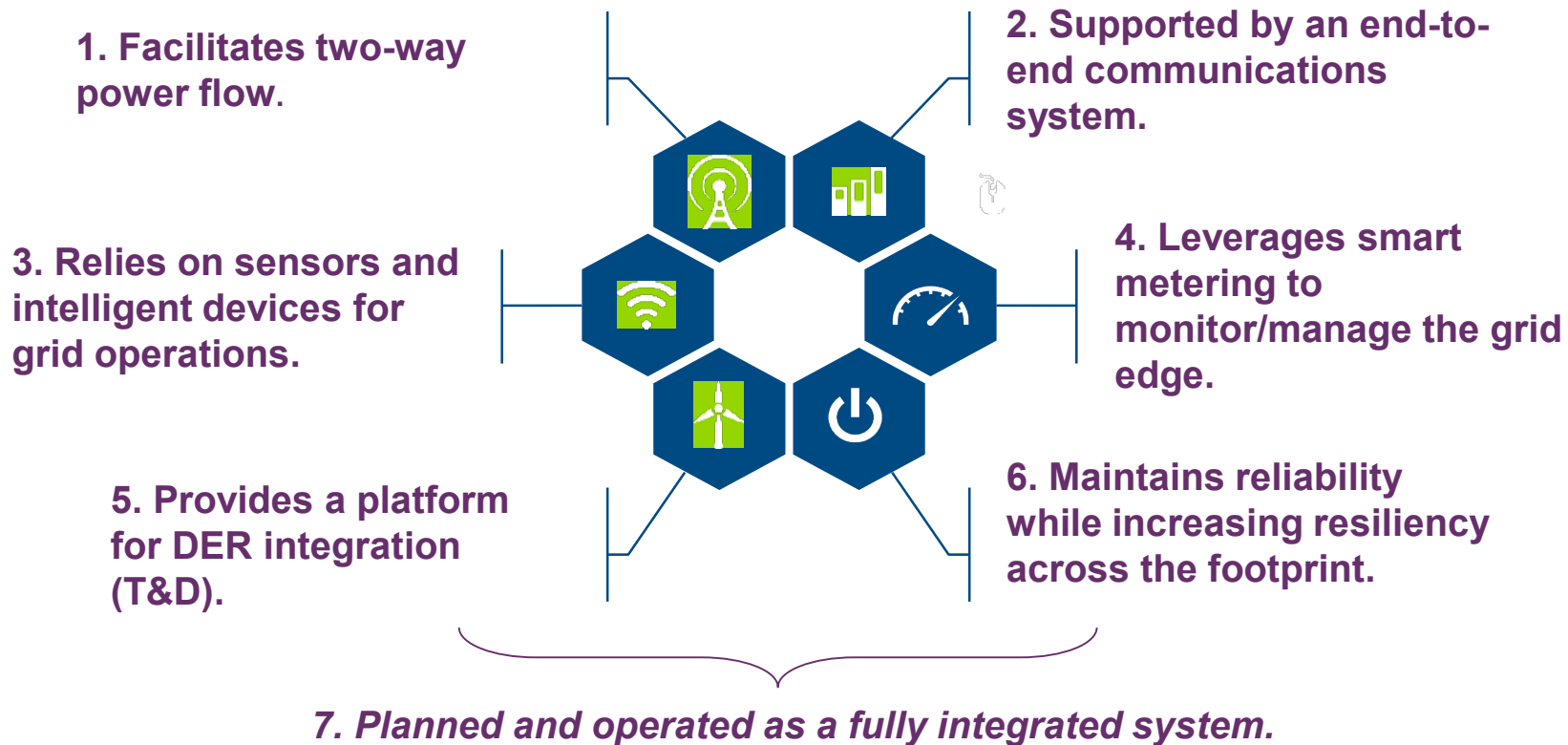
- Explore advanced technology, cost sharing, and risk reduction



Decarbonization Options

- Reduce and offset carbon emissions via emerging technologies

Imagine the Grid of the Future:

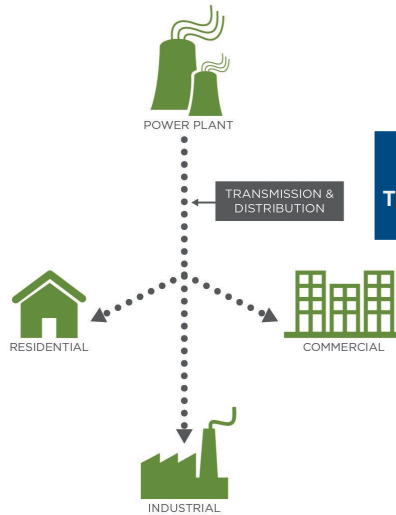


Tennessee Valley – Regional Grid Transformation

- For the Valley to maintain its legacy of **reliable**, **clean**, and **affordable energy**, the previously independent Transmission and Distribution systems will need to be integrated, automated, and intelligent to unlock efficiency and optimization.
- Approaching this need in a strategic and coordinated way can result in greater value and benefits for all, long into the future.

Past

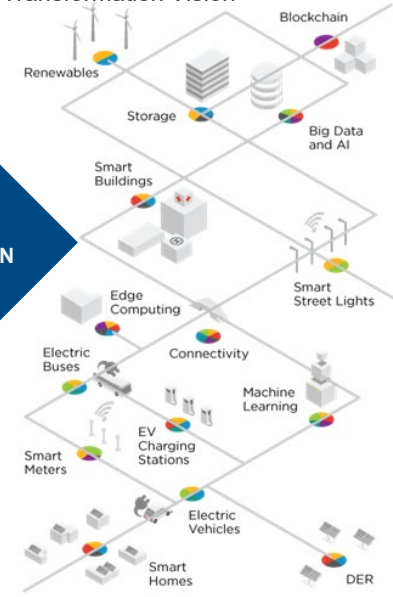
Traditional Power Grid



Central, one-way power system focused on safe, reliable and affordable power

Future

Grid Transformation Vision



Distributed, two-way power system that supports safe, reliable and affordable power into the future while offering:

- real-time situational awareness for grid operators
- remote and automated outage management functionality for rapid restoration and increased grid resiliency
- greater flexibility for customer generators

Regional Grid Transformation Initiative



WHERE

Vision of the Future

Where we are trying to go as a region
(Look and feel of our *final* destination)

*Think: Aspirational end state (25-30 yrs in future)
"Shiny spot on the wall"*

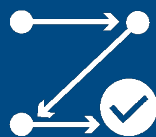


WHAT

Definition

What capabilities and enabling technologies
are needed over the next planning horizon to
move us closer to the vision

*Think: Definition of Regional Grid
Transformation*



HOW

Collaboration Approach

How we work together to agree on the path
forward and deliver the features and
capabilities needed

*Think: Rules of Engagement
Principles & Objectives*



WHY

Value Propositions

Why the journey is needed
(Why business as usual is threatened)

*Think: Shared Value Venn diagram
Business Case*



WHO

Tennessee Valley

Who reaps the value, who is doing the work,
who is bearing the cost

*Think: Regional Stakeholders (TVA, LPCs,
Community)
Working & Steering Teams*



WHEN

Strategic Roadmap

When the capabilities and enabling
technologies will be piloted and implemented

*Think: Walk, Jog, Run Evolution
Implementation Plan*

Key Capabilities Enable the Grid of the Future

EXCEPTIONAL END-USER EXPERIENCE

Data Informed End-Use Customer Insights
Targeted End-Use Customer Engagement
Versatile Tools & Platforms
Advanced Programs & Pricing

ENHANCED T&D OPERATIONS

Coordinated & Resilient Grid Operations
Advanced Grid Management
Symbiotic Third-Party Coordination

INTEGRATED PLANNING

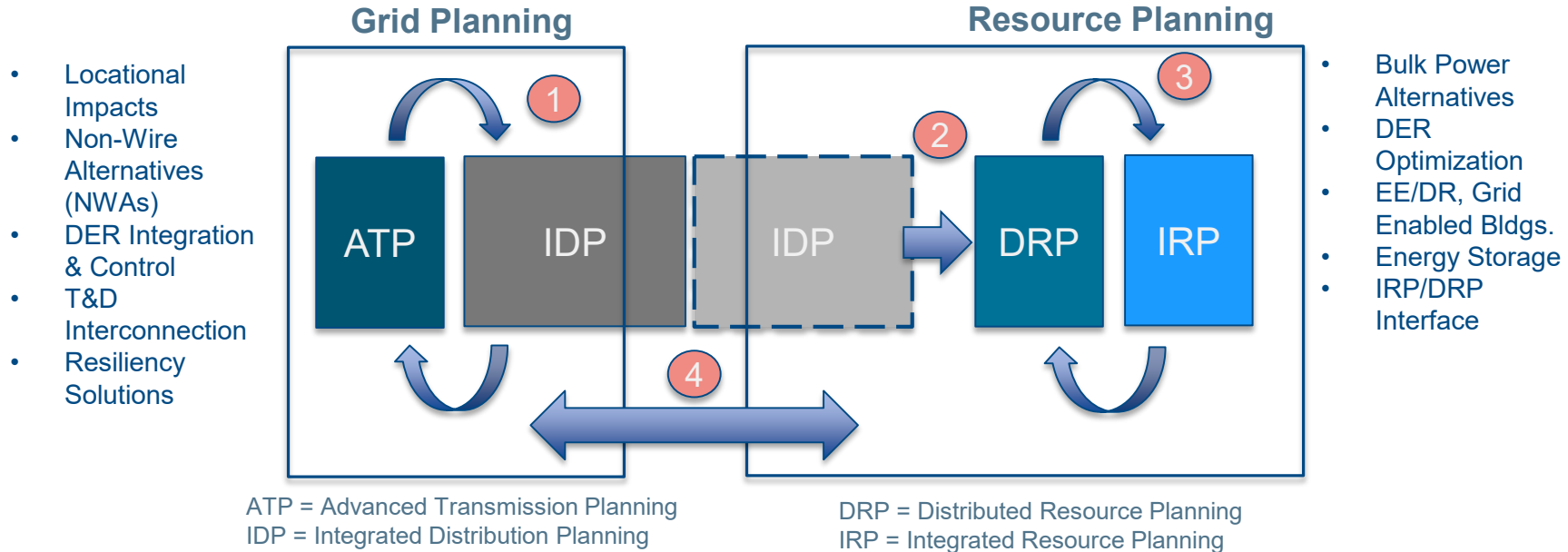
Advanced Forecasting
Data Standardization & Intelligence
Integrated IT/OT Tools & Architecture
Regionally Optimized Investment

COLLABORATIVE GOVERNANCE

Strategic Goal Alignment
Transformative Policy & Regulatory Design
Stakeholder-Engaged Process

Integrated Planning:

Regionally Optimized Investment (G/T/D)



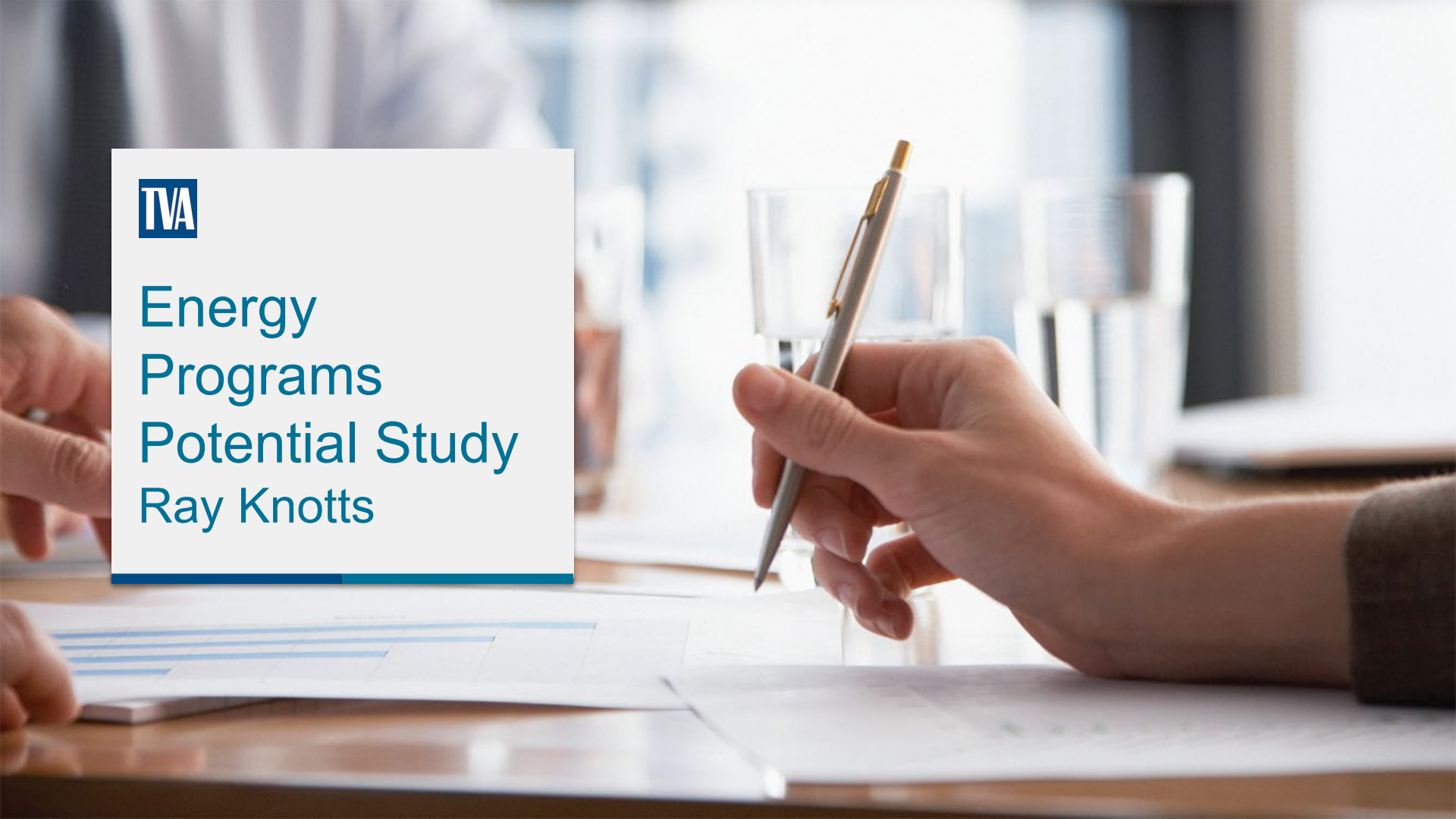
Regional Grid Transformation Initiative



We are in the “establish vision” phase of a multi-year initiative to deliver Grid Transformation in the TN Valley.



Energy Programs Potential Study Ray Knotts



What is an Energy Programs Potential Study?

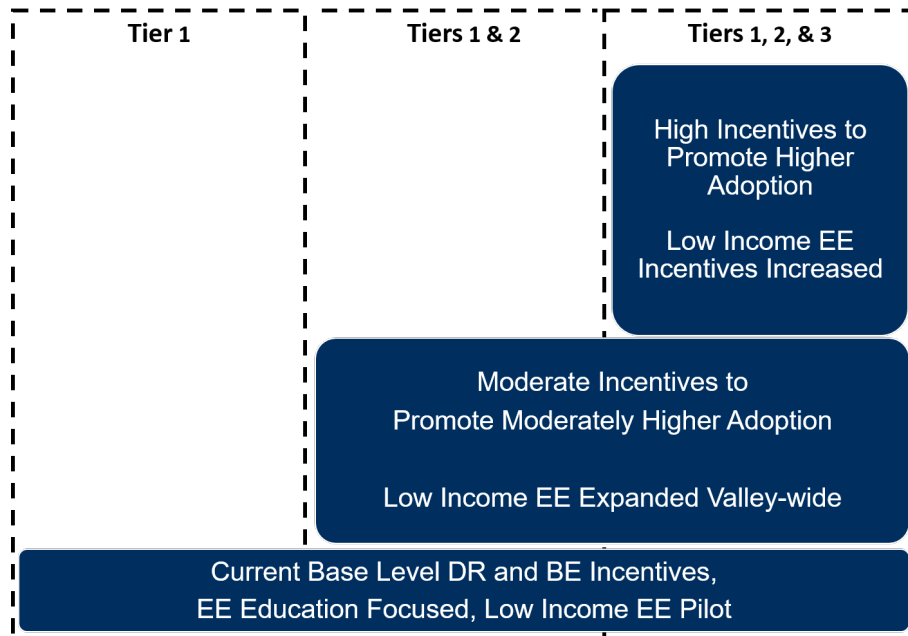
A snapshot of regional opportunities for influencing consumers' electric load through various programs, such as energy efficiency (EE), demand response (DR), or beneficial electrification (BE)

Not technically feasible	Technical Potential			
Not technically feasible	Not cost effective	Economic Potential		
Not technically feasible	Not cost effective	Market and adoption barriers	Achievable Potential	
Not technically feasible	Not cost effective	Market and adoption barriers	Program design, budget, staffing, and time constraints	Program Potential

EPA – National Guide for Resource Planning

- Results are typically shown in annual GWh or percentage of sales
- Top programs can be listed by customer type, such as residential space conditioning or commercial gas-to-electric fleet conversions
- Potential reported at varying degrees of feasibility

How does TVA use a Potential Study in our Modeling?



- 2019 IRP tiered DER programs by cost and adoption level
- The three tiers assume not all DER programs cost the same and some require higher incentive levels to encourage program participation
- The potential study will inform impact estimates across a range of programs based on level of investment

Why is an Updated Potential Study Needed?



Supports annual planning process using least-cost planning

- Updates EE, DR, and BE resource assumptions
- Provides additional resource options and better informs program types and volumes



Supports and provides valuable reference for the next TVA IRP

- Refresh study used in 2019 IRP for future IRPs
- Enhances resource options offered in IRP



Aligns energy programs to TVA's mission and lower carbon future

- Helps identify ways to accomplish mission
- Helps inform most effective investment of funds



Captures impacts of macro environment changes since previous study

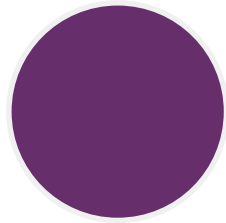
- DOE codes and standards
- Consumer behaviors and interfacing technology improvements
- COVID-19 impact on load

Challenges to Completing a Potential Study

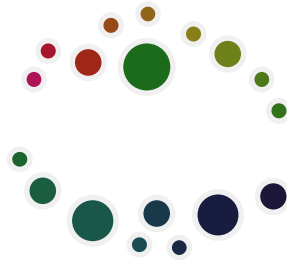
- Execute a study that is broad enough to assess the market, but specific enough to be actionable
- Obtain a clear view of the future amidst rapidly changing consumer market, technology landscapes, and innovations
- Exclude naturally occurring impacts
 - Avoid “double counting”
 - Identify opportunities to influence codes and address existing building stock
- Address participant vs non-participant issues and other subsidies
- Consider BE and DR potential in addition to EE



Strategic Considerations for Study Scope



A broad study to provide the full range of market potential and inform focus areas

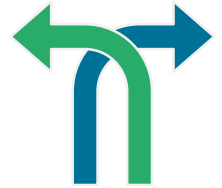


A targeted study to provide a deeper dive into missional areas of interest, such as:

- Low Income
- Carbon Potential
- Economic Development
- High-Value Measures
- Distressed Industries
- Locational Needs

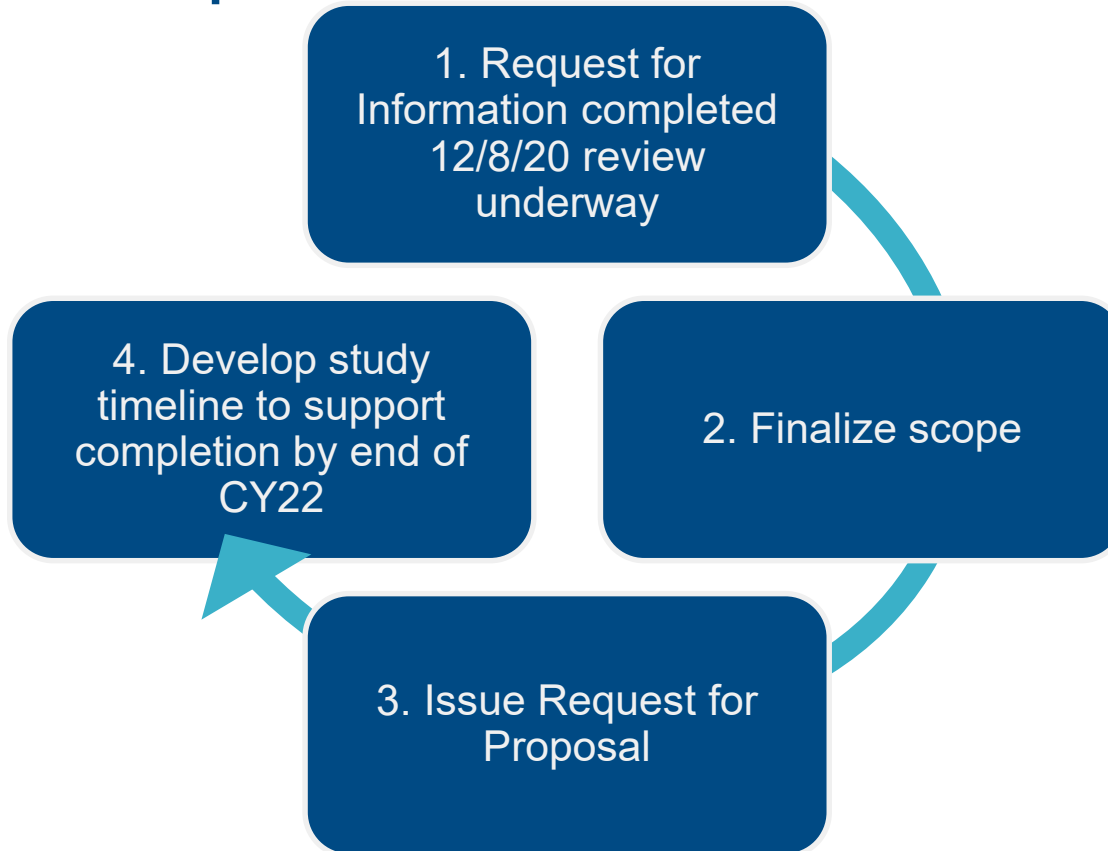


Hybrid approach to provide broad overview of potential and deeper dive into a few areas of interest (e.g. “Top 5 ways to reduce system cost, energy burden and carbon footprint”)



Top ways to partner with LPCs

Next Steps



10-Minute Break



A background image showing a close-up of two people in business attire. One person, wearing a blue suit and a striped tie, is holding a tablet. The other person, wearing a grey suit, is holding a silver pen. The image is slightly blurred, focusing on the hands and the objects they are holding.

Electric Vehicles

Ray Knotts

Transformative Innovation Initiatives



Storage Integration

- Implement a long-term strategy to integrate energy storage into the electric grid



Electric Vehicle Evolution

- Accelerate the TN Valley EV market to create load growth and benefits for Valley communities



Regional Grid Transformation

- Develop an interconnected, intelligent grid to support a dynamic and flexible energy network



Connected Communities

- Expand smart technologies with communities to efficiently manage energy and services



Advanced Nuclear Solutions

- Explore advanced technology, cost sharing, and risk reduction



Decarbonization Options

- Reduce and offset carbon emissions via emerging technologies

Electric Vehicles Market Opportunity

Electric Vehicles: Transportation electrification presents a substantial opportunity



Lead the Charge – innovation leadership, driving sustainability



Reduce the largest source of CO₂ – and other air pollutants



Attract economic development prospects – EV production and suppliers



Grow sales – largest electrification opportunity



Balance the power system – off-peak charging helping keep rates low

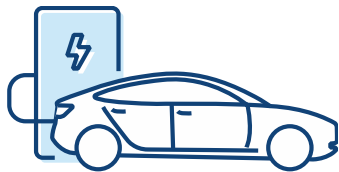


Invest locally – economic benefits of more locally produced fuel

The growing EV market is a significant opportunity for TVA and the Valley as a whole

TVA's Approach to Electric Vehicles

Accelerate EV adoption through partnerships to remove key market barriers



Charging Infrastructure
Availability



EV Availability
and Offerings



Innovative and
Supportive Policies



Consumer
Awareness

Removing market barriers in key areas

TVA is working with stakeholders to make these initiatives
available throughout the Valley region

Supportive Policies and Pricing

- Pricing and policy updates will provide a foundation for supporting more rapid adoption of EVs in the Valley
- Pricing and policy updates will enable resale of electricity supporting fair, consistent, and transparent pricing for high-power charging stations and consumers
- Current rate schedules are not well designed for high-power charging customer characteristics and result in prohibitive costs which hinder EV adoption
- TVA seeks to enable LPCs to provide non-discriminatory electric service pricing for EV charging through a straightforward wholesale EV high-power charger rate on a per kWh basis

Summary of Board Actions

- Contract updates to allow conditional resale of electricity for transportation
- Creation of EV charging wholesale and retail rate classifications
- A wholesale EV high-power charging rate
- TVA staff enabled to take further actions to implement EV policy and pricing

A background image showing a close-up of two people in business attire. One person, wearing a blue suit and a striped tie, is holding a white tablet. The other person, wearing a grey suit, is holding a silver pen. The image is slightly blurred, focusing on the hands and the objects they are holding.

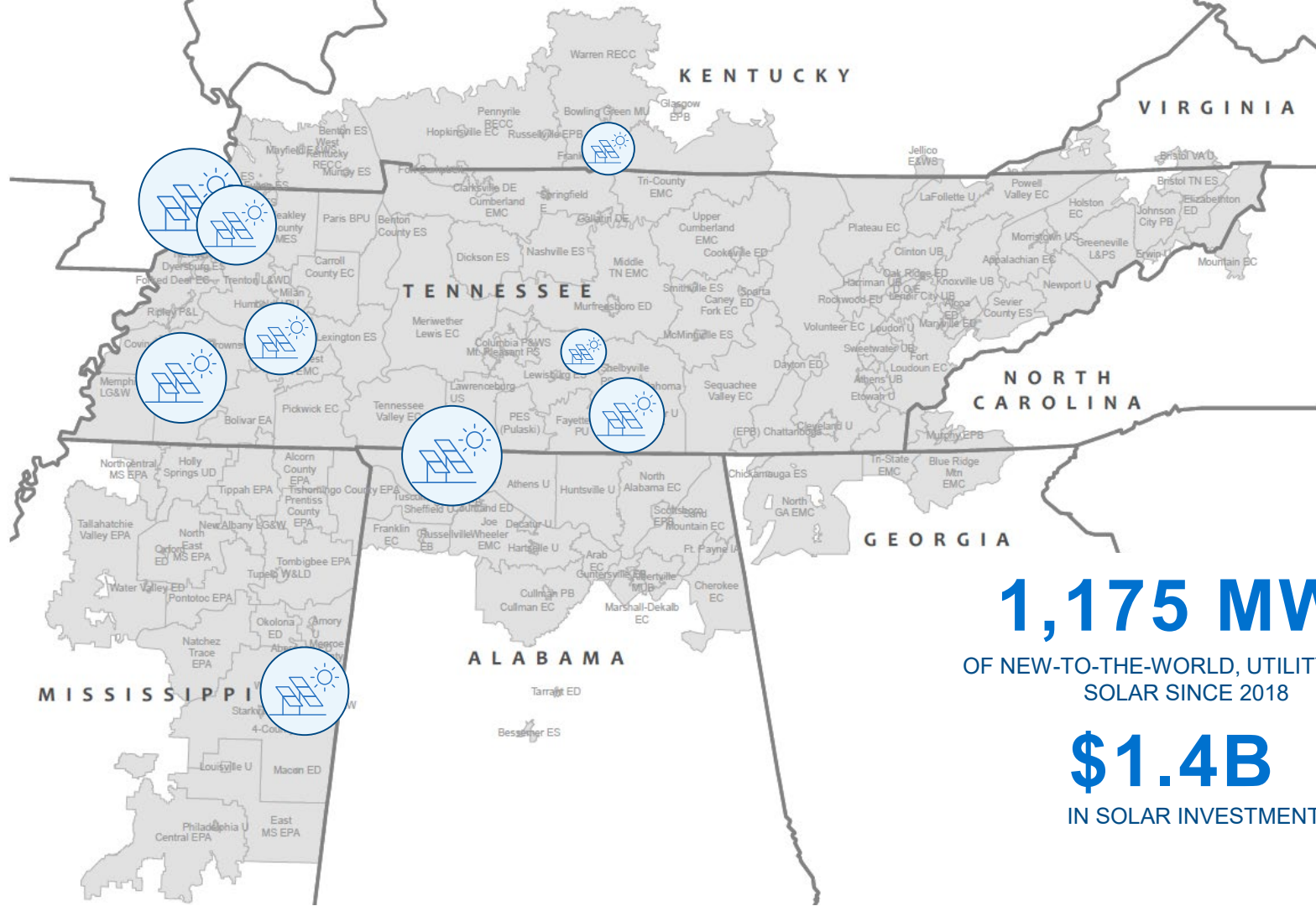
TVA Renewables

Ethan Ogle



2020 Renewable/ Storage RFP





1,175 MW

OF NEW-TO-THE-WORLD, UTILITY-SCALE
SOLAR SINCE 2018

\$1.4B

IN SOLAR INVESTMENTS



TVA Green

TVA Renewable Programs

Residential

Small
Business

Corporations

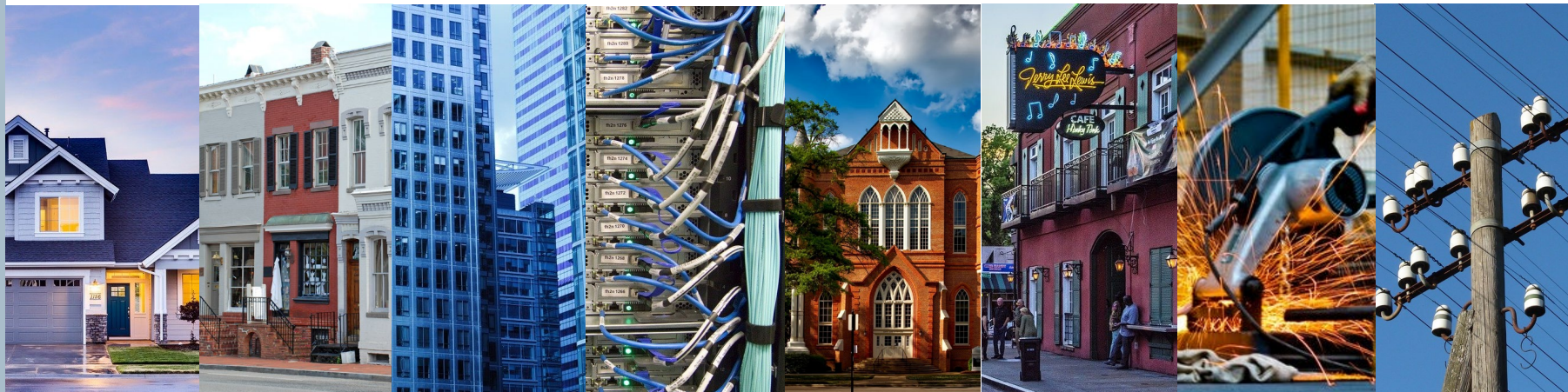
Datacenters

Universities

Cities

Manufacturing

LPCs



CONNECT

SWITCH

FLEX

INVEST

COMING JANUARY 2021






GREEN CONNECT

TVA GREEN




GREEN CONNECT

Program benefits

FOR INSTALLERS

-  Increased standardization
-  Customer leads
-  Green Connect contact center

FOR CUSTOMERS

-  Access to quality solar installers
-  Educational resources
-  Installation verifications



SOLAR
PHOTOVOLTAIC
SYSTEMS



GREEN SWITCH

TVA GREEN

GREEN SWITCH

Program highlights



No long-term commitment

No contract with participants – they can enroll and un-enroll on a monthly basis



No upfront cost

Payments can be added to your customers monthly utility bill



No infrastructure needed

Your customers do not need any additional infrastructure to get started using renewable energy

For as little as

\$2

a month

customers can reduce their environmental impact



GREEN FLEX

TVA GREEN



GREEN FLEX

Program highlights

1-year

agreement

January – December

Free

to sign up

and get started with no
additional infrastructure
needed

Certified

through Green-e,
guaranteeing renewable
generation coverage for all
purchased RECs

2,000

RECs

Annual minimum purchase

Purchase may not exceed

105%

of participant's annual
electricity consumption

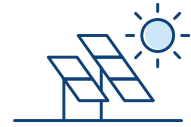


GREEN INVEST

TVA GREEN

GREEN INVEST

Help end-use customers meet their sustainability goals by partnering with LPCs and TVA to bring new, renewable energy to the Tennessee Valley.



100%
RENEWABLE

GREEN INVEST

Program highlights



**Utility scale
renewables**



**Competitive
procurement**



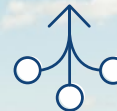
**Lowest cost
option**



**Site
specific**




**Long-term
load**



**Aggregate
projects**



FLEXIBILITY OPTION FOR LOCAL POWER COMPANIES



FLEX
Valley Partners now have the ability
to provide cleaner, greener power.

FLEXIBILITY
OPTION

How Partners could use it



Help local organizations go solar and meet their sustainability goals



Provide solutions that help attract, retain and grow local business



Help create long term customer commitments to the local community



Use solar + storage to enhance system's reliability



Get creative to meet your customers' needs



TVA Green

renewables@tva.gov

(866) 673-4340

FLEXIBILITY

flexibility@tva.gov

www.tvagreen.com

Questions and Answers

