

Valley Partner Engagement Kickoff Meeting

NOVEMBER 7, 2019

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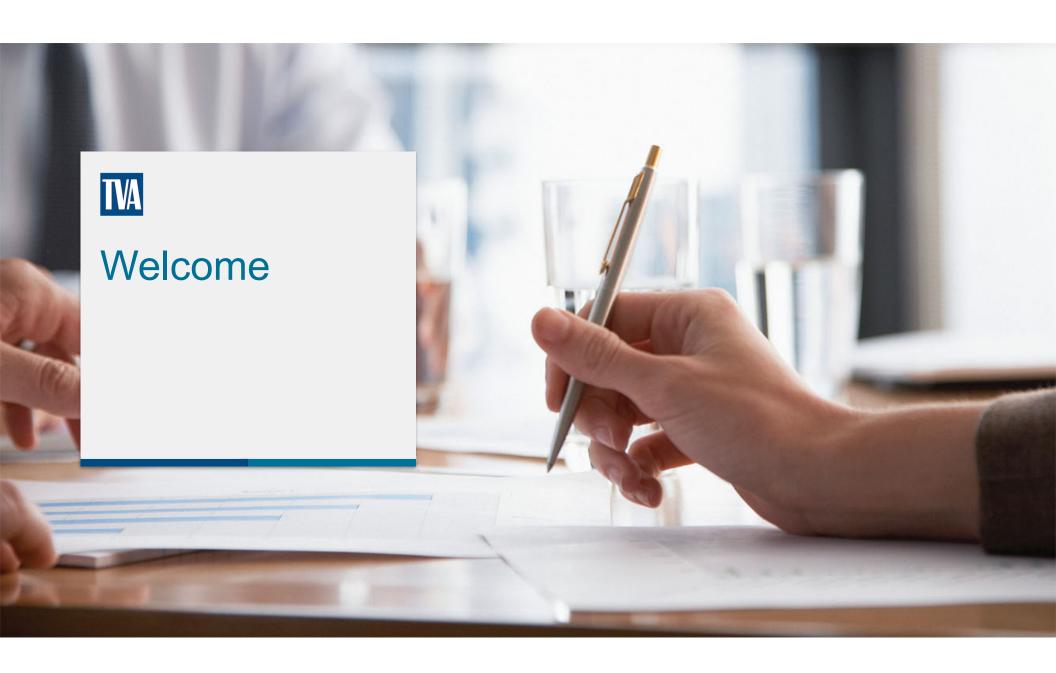




Safety Moment

Valley Partner Meeting
November 7, 2019
Tim Nichols, Lineman
Sevier County Electric System





Today's Primary Discussion Items

- Valley Partner engagement process and cadence
- Financials and Flexibility
- Annual Meeting in February
- Lunch discussion: gathering your thoughts





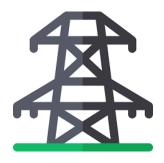
Benefits of the Public Power Model

Energy & Capacity



- Affordablé, reliable energy
- · Capacity to meet peak demand

Transmission & System Optimization



- · Robust, resilient transmission
- System balancing
- · Benefits of scale

Jobs & Investment



- Job creation
- · Attracting new companies
- · Local business growth
- Site development

As a public power provider, TVA delivers a complete solution of low rates, high reliability and an attractive carbon footprint that spurs economic development.



The Valley Partnership Agreement

- Partnership credit
- Long-term commitment
- Flexibility
- Rate adjustment protection
- Other mutual defaults & remedies
- A role as planning partners



Valley Partner Engagement Overview

Valley Partners will:

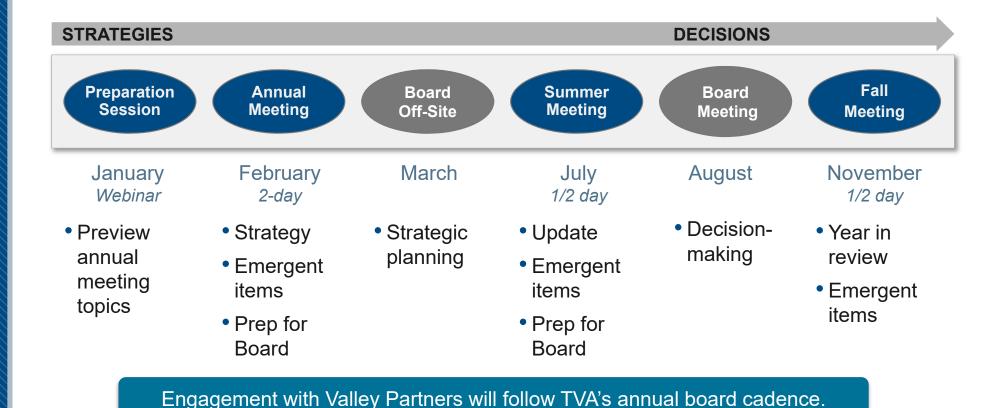
- Be provided with additional transparency around planning
- Provide input on key major TVA decisions

TVA will also continue to:

- Deliver planning information in the traditional manner
- Gather input through traditional channels
- Maintain TVA's relationship with associations



Valley Partner Engagement Timeline







FY30 Strategic Financial Plan

A plan that is flexible in aligning customer preferences and TVA's mission

- Maintain rates as low as feasible
- Stabilize debt at \$18-20B
- Balance commitments with obligations
- Maintain \$300M cash
- Drive efficiencies into the business



Long-term Partnership Update

- 132 (86%) Valley Partners as of October 31, 2019
- 15-year weighted average LPC contract length
- \$1.6B of partner credits expected through FY30



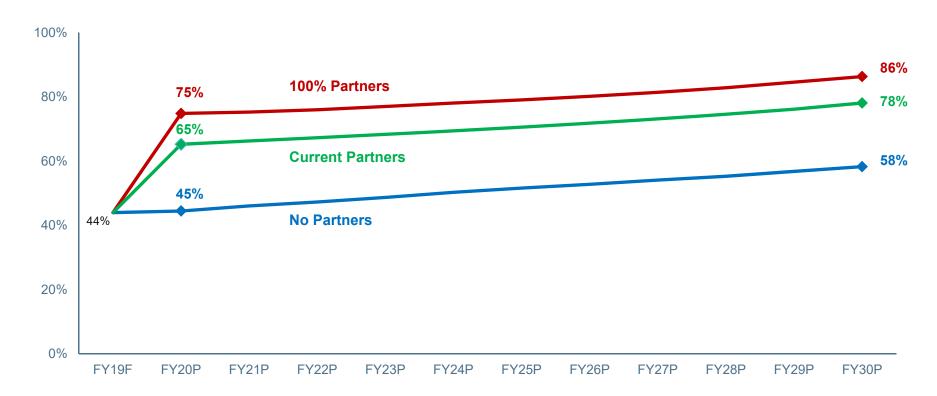
Total Debt

Partnerships stabilize total debt



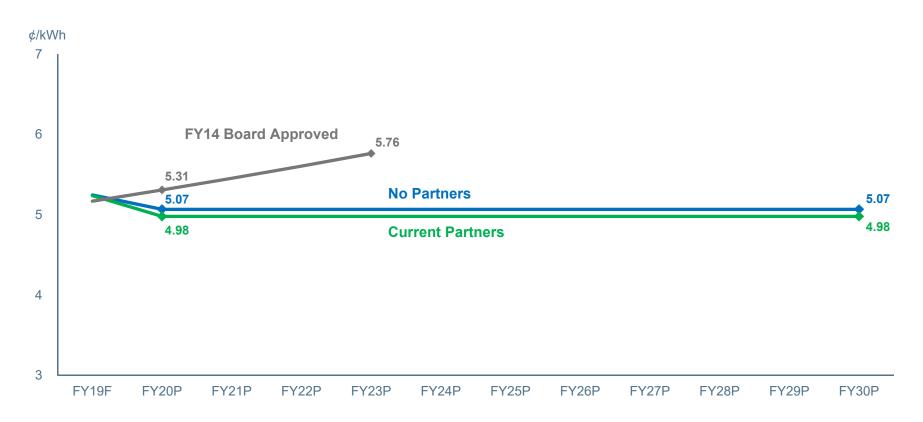
Net Portfolio Position

Partnerships strengthen the public power model





Lower Effective Base Rates for Partners





Risk Scenarios (spending assumptions FY20-30)

Timing and cost may challenge long-term base rate stability

Coal Ash Remediation May Exceed Plan Funding (Environmental Remediation Cost)

Plan includes \$2.4B of funding for CCR conversion program

Assets May Require Additional Investment/Replacement (Aging Infrastructure)

- Plan includes \$1.3B of annual maintenance capital
- Plan includes \$0.6B of annual expansion capital, primarily gas, to support flexibility/solar

Browns Ferry License Extension May Exceed Plan Funding (New Regulation/Compliance)

- Plan includes \$0.9B of funding for BFN license extension
- Replacement capacity could be required if BFN license extension cannot be obtained



Coal Ash Remediation

- Plan includes \$2.4B of funding for CCR conversion program
- Closure in place completed at five sites
 (Kingston, Colbert, John Sevier, Watts Bar, and Widows Creek)
- Closure in place planned at two sites (Paradise and Shawnee)
- Closure in place planned at three sites with final closure method under evaluation (Cumberland, Bull Run, and Johnsonville)
- Closure by removal planned at two sites (Gallatin and Allen)



Asset Investment/Replacement

- Plan includes \$1.3B of annual maintenance capital
- Plan includes \$0.6B of annual expansion capital, primarily gas (3,700 MWs), to support flexibility/solar
- Additional funding will be required to address coal asset performance and carbon risk
- Additional funding will be required to improve nuclear fleet performance
- Fuel cost benefits may result from improvements in overall asset performance (heavily dependent on natural gas prices)



Browns Ferry License Extension

- Browns Ferry Units 1-3 reach license expirations in 2033, 2034, and 2036, respectively
- Plan includes \$0.9B of funding through FY30 with an additional \$0.9B of funding planned beyond FY30 for asset-related license extension spend
- Estimated cost range of \$1B to \$3B for license extensions
- In absence of license extensions, replacement capacity must be obtained



Summary

- \$1.6B of partner credits
- Addressing risk
- Evaluating coal fleet
- Adding gas and solar
- Promoting flexibility
- Stronger public power model





Key Flexibility Principles

- LPC flexible generation must be documented, metered, operated, and connected in a manner consistent with TVA standards
- Flexible generation must be distribution scale (5 MVA or less) and located within the LPC's service territory
- Flexible generation capacity up to 5% of average total hourly energy sales over last 5 years; minimum availability of 1 MW per LPC
- Flexible generation will reduce demand and energy charges at prevailing wholesale rates
- Flexible generation will improve the Valley carbon position





First Annual Valley Partner Meeting



ANNUAL MEETING AGENDA

Strategy Update

 Details surrounding strategic financial plan

Major Asset Decisions

 Potential asset needs and/or retirements

Risks to the Plan

Discussion: Emergent Items

Meeting Agenda – Day 1 (Afternoon)

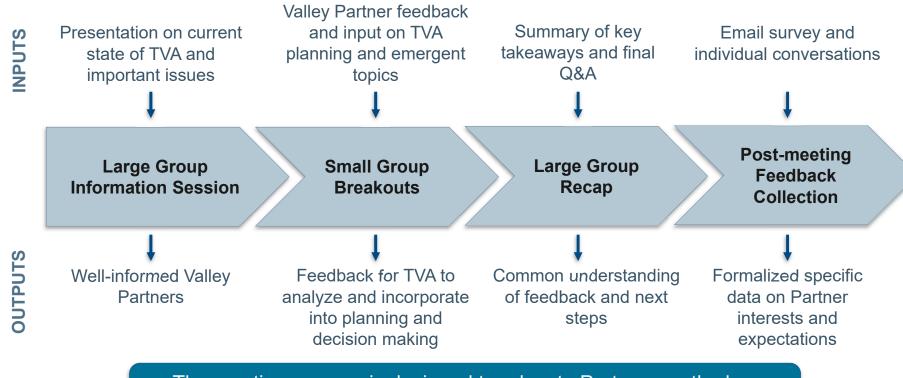
Topic	Estimated Duration
Welcome and Objective of the Day	15 min.
Review of Agenda and Approach	15 min.
Strategy Update & Major Asset Decisions	90 min.
Break	15 min.
Risks & Emergent Issues	90 min.
Recap of Day 1 and Preview Day 2	15 min.

Meeting Agenda – Day 2 (Morning)

Topic	Estimated Duration
Recap; Review & Discussion of Priorities	30 min.
Breakout #1	45 min.
Breakout #2	45 min.
Break	15 min.
Breakout #3	45 min.
Breakout #4	45 min.
Large Group Recap	45 min.



Annual Valley Partner Meeting Process



The meeting process is designed to educate Partners on the key issues facing TVA and systematically collect your input and feedback



Annual Meeting: Potential Emergent Items

Proposed Discussion Topics

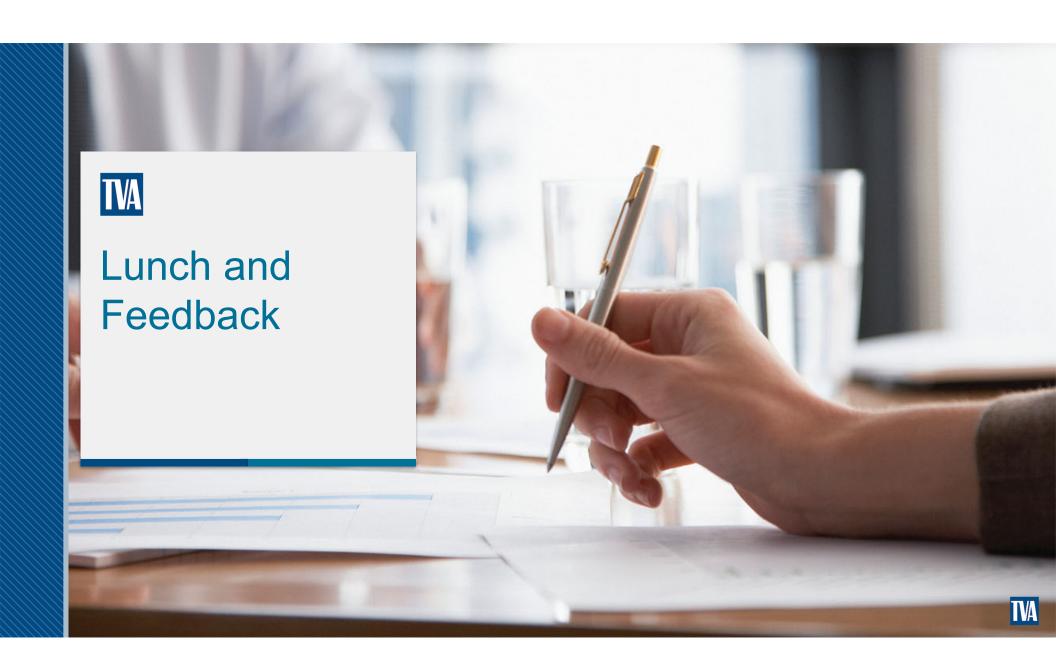
- Flexibility
- Coal Fleet
- CT refurbishment
- Grid 2023
- Gas hedging

Potential Discussion Topics

- Utility scale solar strategy
- Relicense Browns Ferry
- Combined Cycle additions
- Coal Combustion Residuals
- Decarbonization strategy
- Other?

Which topics are most important to you?









Next Steps

- Gather your feedback and input
- Communicate with Partners that could not attend
- TVA will reach out to inform, answer questions, and collect feedback







Engagement Process Detail

VALLEY PARTNER ENGAGEMENT VALLEY PARTNER ENGAGEMENT TVA BOARD ACTIVITIES Prior year outcomes · Partner feedback on INPUTS Financial and asset plans TVA plans strategic plans · Topics for annual meeting · Partner priorities TVA input on plans 1. Establish Annual 2. Engage Partners 3. Update Strategy **Meeting Topics** on Strategy **PROCESS February** March **January** · Analyze and summarize Educate on plans · Educate on annual meeting · Define objectives for Partner input topics Combine Partner input decisions Collect input with TVA internal input Collect inputs Analyze and summarize · Present to Board Share ideas **STUTPUTS Topics for Annual** Feedback on strategic **Updated strategy Meeting in February** plans

Engagement Process Detail (Cont'd)

